



A Legacy of Building the Future

*From Construction
to Industry Shaping
Tomorrow with
Proven Excellence*

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A low-angle, upward-looking photograph of several modern skyscrapers against a clear blue sky. The buildings are framed by large, dark blue geometric shapes that resemble stylized, faceted crystals or architectural details. The overall aesthetic is clean, modern, and corporate.

ONE OUTLOOK - MASCO

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A Legacy of Building the Future

From Construction to Industry Shaping Tomorrow with Proven Excellence

The Founder of MASCO Group

Mohammed Ali Abdullah Alswailem began his journey in the early 1960s, taking on government road construction contracts that laid the foundation for what would become one of Saudi Arabia's leading infrastructure companies. By the 1970s, he had established a full-fledged national construction firm specializing in road building and infrastructure development.

In 1984, the company was transformed from a sole proprietorship into a limited liability company with a paid-up capital of SAR 3 million, later converted into a closed joint-stock company with SAR 100 million in capital. In 2011, the company's capital was further increased to SAR 550 million, marking another milestone in its remarkable growth.



MOHAMMED ALI ALSWAILEM
The founder of MASCO Group

The founder instilled in the company a deep commitment to transparency, ethics, and operational excellence principles that continue to define MASCO Group today.

Although the business landscape in Saudi Arabia has evolved dramatically since his time, his unwavering dedication to quality, integrity, & progress remains at the core of the Group's identity.

For decades, Saudi Arabia's infrastructure contracting sector remained largely stable, with leading national contractors such as MASCO Group thriving by serving a select number of specialized clients and sectors. The market operated within predictable parameters, driven by long-term government partnerships and steady demand. This stability allowed experienced contractors to build deep technical expertise and a solid reputation for reliability and quality across the Kingdom.

In recent years, however, the sector has undergone a major transformation. New commercial laws and regulatory frameworks have redefined how contractors operate, while clients have become more sophisticated, demanding faster delivery, higher quality, and innovative solutions. This shift, fueled by the ambitions of Vision 2030, has created a new business environment that requires agility, creativity, and operational excellence qualities that MASCO Group continues to demonstrate as it adapts, evolves, and leads the way in infrastructure and energy development.

Group Overview

Growth has always been an intrinsic value for MASCO Group.

The seeds of growth were planted in the mid-1960s when M. Ali Al-Swailem began constructing major roads across the Kingdom of Saudi Arabia, marking the beginning of a remarkable legacy of national development.

What started as a small contracting activity driven by ambition and dedication soon evolved into a diversified group that has become one of the Kingdom's most trusted and accomplished names in construction and infrastructure.



Corporate Overview:

Mohammed Ali Al-Swailem Group (MASCO) is a leading Saudi closed joint-stock company in the construction and infrastructure sector. Officially established in 1984, MASCO's legacy dates back to the mid-1960s, when founder Mohammed Ali Al-Swailem began working on major road construction projects across the Kingdom of Saudi Arabia.

National Emergence:

By the 1970s, MASCO emerged as a prominent national contractor, delivering key infrastructure and highway projects, including the landmark Qassim-Riyadh Highway.

Diversified Expertise:

As a top-tier Class A general contracting company, MASCO has diversified its scope to include infrastructure, architecture, water, environment, energy, mining, and building materials reinforcing its leadership across multiple vital sectors.

Financial Strength:

Today, MASCO holds a total equity of SAR 1.154 billion, manages assets exceeding SAR 5 billion, and maintains a total contract value of over SAR 10 billion, positioning the Group among the most financially robust contractors in the Kingdom.

Operational Capacity:

The Group employs more than 4,201 professionals and operates a fleet of over +2,014 heavy equipment and machinery units. MASCO has executed more than 69 infrastructure projects, 130 civil construction projects, 17 architectural projects, 44 environmental initiatives, and 20 energy projects, with a cumulative value surpassing SAR 50 billion.

Subsidiaries & Reach:

The Group comprises over ten subsidiaries, reinforcing its position as a key player in Saudi Arabia's national development landscape. Headquartered in Riyadh, MASCO continues to deliver high-quality, large-scale projects across the Kingdom, upholding a legacy of excellence, commitment, and national contribution.



+50B SAR
Total Projects Value



+41
Years of Experience



+4,201
Professionals

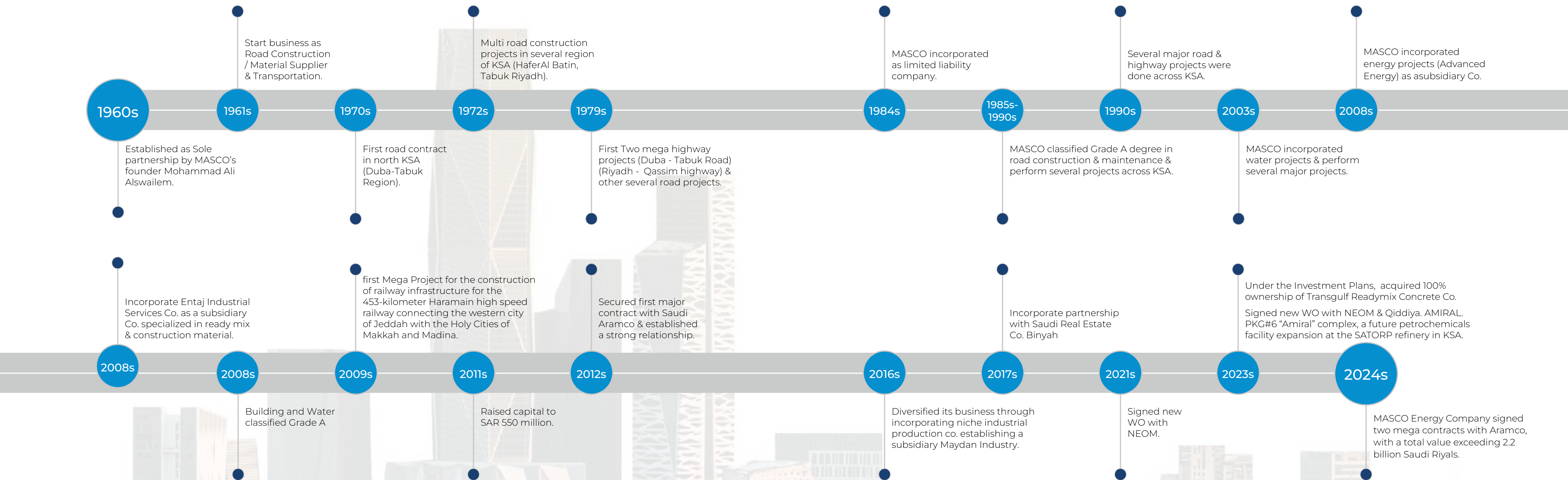


+280
Projects

Driven by
Excellence.
Guided
by Vision.
Built for
the Nation.

Historical Timeline

Since our establishment in 1960, MASCO has grown from a road construction company into a diversified leader across infrastructure, water, energy, and large-scale developments. Our journey reflects ambition, resilience, and commitment to Saudi Arabia's progress. Through strategic partnerships and pioneering projects, we continue to shape the Kingdom's modern landscape with innovation, quality, and sustainable growth.



Chairman Message



“ Our agenda is very much focused on the factors that are key to delivering both the future and the proof the world is seeking that we really can change the way the world shops, for good.”

Eng. Abdulrahman M. Alswailem
Chairman of the Board

MASCO Group grew from my father's humble roots, but today it is beyond his imagination in terms of size, complexity, and reach. We celebrate his contribution toward ethics, transparency, and efficiency, and strive to always improve in everything we do.

In an ever changing world, with profound transformations occurring on both economic and social levels, MASCO Group is proud to be part of the ambitious and promising aspirations of Saudi Arabia's Vision 2030. Our heritage and our government give us a greater sense of purpose and resolve to develop and improve our national infrastructure and, at the same time, enhance the quality of life, security, safety, and the future of our communities.

We are proud to say that MASCO is one of the strongest, most resilient, experienced, and professional construction companies in Saudi Arabia and the region. We aspire to leadership in building smart infrastructure that embraces health, safety, and environmental goals while contributing to a sustainable and diversified economy.

Eng. Abdulrahman M. Alswailem
Chairman of the Board

MASCO Group is known for many things: roads, bridges, foundations, high-speed railways, reservoirs, energy, materials, and much more. At the epicenter of our success have been our local communities, our talented workforce, and our exemplary client base together forming the backbone of our continued excellence.

Using a diverse portfolio of businesses, we have sought and gained strategic global partnerships that have been integral to delivering solutions to our customers and achieving success across all our fields of activity. While infrastructure construction has been, and will remain, our core business, diversification into parallel and complementary sectors is a key part of our current and future strategy.

Our country, our region, and indeed the planet are witnessing a new era of growth and innovation. We are embedding the best of these global transformations into our corporate DNA contributing to both national and regional economies, and building a successful future through partnerships, innovation, and collaboration at every level.

Board Of Directors

Eng. Abdulrahman M. Alswailem
Chairman of the Board



Skills and Experience:

A Civil Engineering graduate of the King Fahad University of Petroleum and Minerals, the group's hands-on Chairman also holds an MBA and is a Certified Member of the Saudi Council of Engineers. His academic background laid a strong foundation for his leadership in the infrastructure and construction industry.

Having first joined MASCO in 1983, he served as Roads Projects Manager and later as Water Projects Manager, where he led several high-impact projects that contributed to the company's early growth. His technical expertise and strategic insight earned him increasing responsibilities over the years.

In 2007, he was appointed as Chief Executive Officer, overseeing the company's transformation and expansion across multiple sectors. Under his leadership, MASCO solidified its presence as a diversified contractor in the Kingdom.

He was appointed Group Chairman in 2017, continuing to guide MASCO's strategic direction, foster innovation, and align the company with national development goals such as Saudi Vision 2030.

Eng. Omar M. Algethaan
Vice-Chairman



Skills and Experience:

After graduating from King Fahd University of Petroleum and Minerals with a degree in Applied Electrical Engineering, Omar completed a Master of Science in Electric Power Systems at the UK's University of Bath in 2007. He later chose Zurich's Swiss Business School for his MBA.

A succession of Project Management roles with ABB and Saudi Aramco gained him rapid promotion and he quickly found himself leading major Aramco projects.

In 2016, he was chosen for a Senior role on the high profile multi-billion-dollar Mega Gas Programs leading different part of project phases internationally, in USA, UK and Spain.

Along the way, Omar's work has been recognized with several awards including the Saudi Aramco President Excellence Award for the Employee of the year and the Project Management Excellence Award for Best Project Performance across all Saudi Aramco Projects.

Mr. Ahmed A. Almohsen
Board Member and Group CEO



Skills and Experience:

Mr. Ahmed Almohsen is a distinguished expert in investment and corporate finance, with a proven track record of leadership and governance.

He currently serves as the Board Member and MD of MASCO Group, where he leads the Group's strategic and financial transformation, aligning with Vision 2030 priorities.

Prior to joining MASCO in 2025, Mr. Almohsen was VP for Development and Partnership of Almarshad Group for Contracting. He previously held executive leadership roles at Masdr Co. (Al Muhaidib Group). His governance expertise is demonstrated through board positions at Saudi Industrial Development Co. (SIDC), National Gypsum Co., and various committees.

He began his career as Sales and Marketing Manager at Al Babbain Power and Telecom Co.

Mr. Almohsen holds a distinguished reputation for investment stewardship, governance, and strategic growth across complex, regulated sectors. His visionary leadership continues to drive value creation, institutional excellence, and sustainable growth across the Group.

Dr. Rateb abu-Sharia
Board Member



Skills and Experience:

Rateb abu Sharia – I have more than 23 years of full-time functional experience in the field of financial services and banking (including IPOs experience in Saudi Stock Exchange "TASI"), real estate development, retail and malls investment, mortgage & financial leasing in Saudi Arabia.

I have worked as a CEO/Group CFO & Treasurer focusing on syndicated corporate loans, debts restructuring, fund raising, project finance and working capital facilities.

I have been designated by the Board of Directors of Saudi Home Loans (SHL – a Saudi joint stock mortgage company established in alliance with Arab National Bank, Dar Al-Arkan and the International Finance Corporation "IFC") to drive the full process of setting up and implementation of the SHL business plan.

I have finished my doctorate studies (PhD in Finance and Economics) from the University of Western Sydney in 2005, Australia.

Executive Team

The executive team provides strategic and operational leadership to move the organization forward. They function as a collaborative and interdependent body, ensuring the company’s mission & vision are effectively executed.



Mr. Ahmed Almohsen
Group Chief Executive Officer



Mr. Ahmed Harfoush
Group Chief Financial Officer



Eng. Omar Algethaan
Chief Executive Officer



Mr. Mamdouh Alsharhan
Chief Executive Officer



Dr. Rateb abu-Sharia
Chief Executive Officer



Eng. Khalid Alluhaidan
Managing Director



Mr. Mertol Genc
Chief Investment Officer



Mr. Mohamed Almedhesh
General Manager



Eng. Mahmoud Showeish
General Manager



Eng. Hani Mesmar
General Manager



Eng. Abdelrazaq Manko
General Manager



Eng. Ayed Al-Garni
Acting CEO



Mr. Swailem Alswailem
General Manager



Eng. Khaled Alqahtani
General Manager



Eng. Alaa kheder
General Manager

Through their leadership, the team works on aligning resources, driving growth, & creating sustainable value. Their combined expertise ensures innovation, accountability, and long-term success for stakeholders & the community.

Corporate Values

Our corporate values serve as our guiding principles, shaping how we collaborate and engage with our community. They define our aspirations and influence our business decisions, ultimately guiding how we serve our customers and partners.

We aim to lead the way in investing for a better future by constructing smart infrastructures that prioritize environmental sustainability and enhance the quality of life in our communities.

Integrity



We prioritize personal integrity in all our actions. It's the cornerstone of our group's daily operations and essential for our success. Upholding strong work ethics fosters a positive environment for our employees and partners.

Employees



At the core of our business are people. They are indispensable to our success, as without them, we wouldn't have a business. We recruit top talent and expect great accomplishments.

Cooperation



We recognize that success is the result of collaboration among partners, employees, and both private and public sectors. That's why we consistently involve multiple stakeholders in our decision-making process to implement best practices worldwide.

Innovation



We strive for innovation in all aspects of our business, including modular, architectural, process, and product innovation. This commitment to innovation extends beyond our development organization & permeates every facet of our operations.

Quality



At Alswailem Group, quality is ingrained in everything we do. We are committed to delivering top-notch products and services to ensure customer satisfaction and sustain our growth. We refuse to compromise on quality and strive to be the preferred choice in the region by consistently offering the best in the market.

Excellence



At Alswailem Group, we reject mediocrity and strive for excellence in all endeavors. While it may be tempting to settle for average, we remain committed to delivering the best every time. Our dedication to excellence is evident in our history, projects, and outstanding partnerships.

Vision & Mission



Vision

To lead with innovation and integrity in shaping a modern infrastructure landscape, fostering economic growth, enhancing quality of life, and empowering future generations. We aspire to be the benchmark for excellence and sustainability across the Kingdom's construction and industrial sectors.



Mission

To develop iconic, resilient, & sustainable infrastructures that reflect our skills and passion, connect communities, create value for our stakeholders and partners. Through collaboration, technology, and continuous improvement, we aim to deliver projects that inspire progress and lasting impact.

Financing

MASCO Group is trusted and supported by over a dozen leading banks in KSA, with which it has maintained strong historical relations for the past 41 years. With quality and excellence at the heart of our offering, financing remains central to the successful execution of our projects.

In addition, MASCO has established strong relationships and partnerships with the international banking community. This trust, both locally and globally, provides us with the financial strength to implement turn-key projects with professionalism, timeliness, and high quality.



Riyad bank



Saudi Investment Bank



Alinma Bank



Saudi National Bank



Banque Saudi Fransi



Al Rajhi Bank



Saudi Awwal Bank (SAB)



National Bank of Bahrain

Certifications

MASCO Group is recognized by leading international and regional certification bodies for its commitment to quality, safety, and sustainability. Over the years, the company has earned ISO 9001:2015 for Quality Management, ISO 45001 : 2018 for Health & Safety Management, and ISO 14001:2015 for Environmental Management, reflecting our dedication to world-class standards across all operations.

In addition, MASCO has been honored by the International Road Federation (IRF) for its outstanding contributions to infrastructure development. These certifications and recognitions reinforce our reputation as a trusted partner, ensuring excellence, reliability, and continuous improvement in every project we deliver.



ISO 9001: 2015
Quality Management



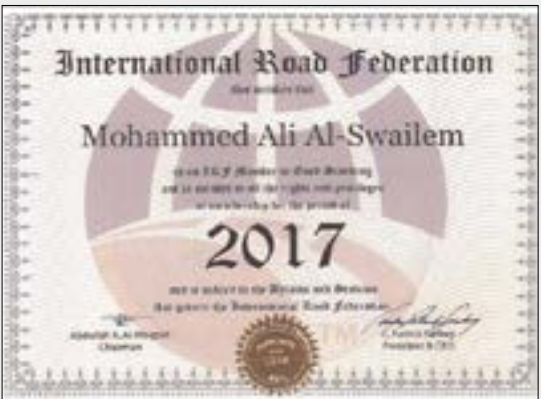
ISO 14001 : 2015
Environmental Management



ISO 45001: 2018
Health & Safety Management



TL ISO 9000:2016
Certificate of Compliance



IRF -International Road Federation

Licenses & Registrations

MASCO Group operates through a diversified portfolio of legally registered companies across multiple business sectors in Saudi Arabia. Each company maintains its commercial registration in accordance with the Kingdom's applicable laws and regulatory requirements.

These commercial registrations reflect the Group's established corporate structure and commitment to regulatory compliance, transparency, and responsible business practices, providing a foundation for its operations and continued growth.



Commercial Registration of Mohammed Ali Alswailem Trading & Contracting Co.



Commercial Registration of MASCO Construction Company



Commercial Registration of MASCO Energy Company



Commercial Registration of Advanced Energy Company

Accreditations

MASCO Group maintains a range of regulatory certificates, registrations, and licenses issued by relevant authorities in Saudi Arabia, reflecting its commitment to regulatory compliance and responsible business practices.

These documents support the Group's operational activities and demonstrate its adherence to applicable requirements across contractor classification, local content, occupational safety, taxation, and business licensing.



Contractor Classification Certificate



Local Content Certificate



Chamber of Commerce Certificate



Saudi Contractors Authority Certificate



OSH Certificate



Tax Group Certificate



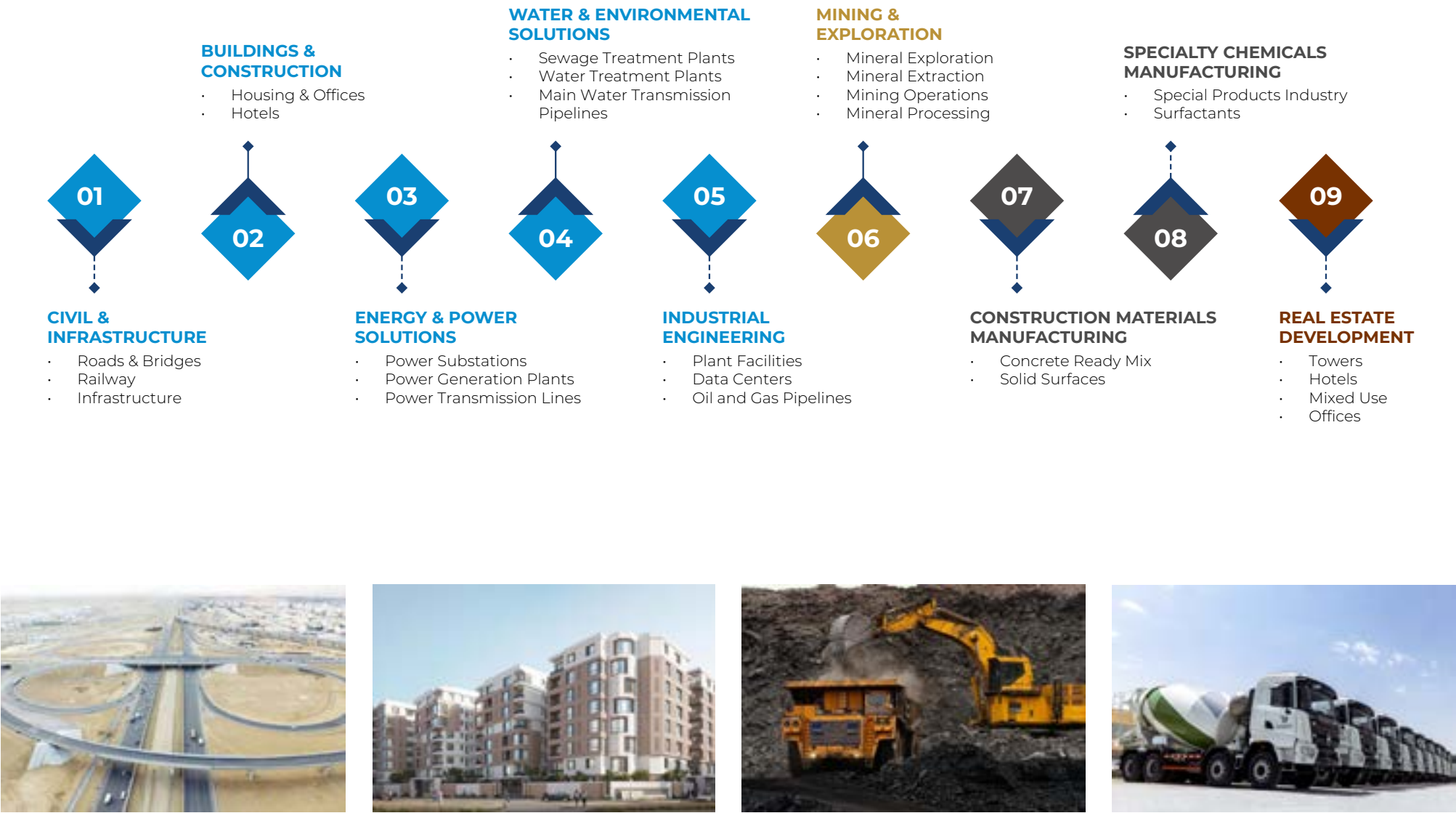
Municipal License

MASCO Sectors

MASCO's portfolio of business services has steadily expanded to cover a wide range of integrated sectors including civil works, construction, energy, water and environmental solutions, industrial engineering, specialty chemicals, and building materials. This diversity enables us to provide comprehensive solutions that meet complex client needs while ensuring innovation and technical excellence across all our operations.

Collaboration between our business streams drives efficiency and impact. By working together, we generate operational and financial synergies that strengthen delivery and value creation. Over the years, we have successfully executed some of the Kingdom's most challenging projects while building long-term partnerships with clients, stakeholders, and communities based on trust and shared success.

Looking forward, MASCO remains committed to growth and national progress. By strengthening our core sectors, we aim to elevate public-private partnerships and support industrial and economic diversification aligned with Vision 2030. Through these efforts, we continue to create opportunities, enhance national capabilities, and reinforce our role as a key partner in shaping the Kingdom's future.



Industrial Imprint



Railway



Road & Infrastructure Development



Power Substations



Infrastructure



Towers



Water & Environmental Solutions



Housing & Offices



Mining & Exploration



Artificial Marble



Special Products Industry



Concrete Ready Mix

Signature Projects



Harmain High Speed Railway Project



Haramain High Speed Railway Project

The Haramain High Speed Railway is one of Saudi Arabia's most iconic infrastructure achievements, connecting Makkah, Madinah, and Jeddah through a 450 km high-speed rail network.

MASCO played a vital role in Package 1 of Phase 1, executing large-scale earthworks and bridge construction.

The project enhances national connectivity and supports the Kingdom's vision for advanced mobility and sustainable transport.

Through engineering precision and efficient execution, MASCO helped shape a landmark that carries millions of passengers every year.



Ministry of Housing



Dawadmi Development

As part of Saudi Arabia's SR2.65 billion Dawadmi urban transformation, MASCO delivered large-scale infrastructure and housing works that reflect its diverse technical and management capabilities.

The project includes roads, utilities, public facilities, and residential areas designed to enhance community living standards. With strong coordination between engineering teams, MASCO developed a sustainable and fully integrated modern city model.

The project demonstrates MASCO's ability to turn national housing plans into real, vibrant communities.



Signature Projects



National Water Company



Madinah Tertiary Sewage Treatment Plant

Commissioned by the National Water Company, this project represents MASCO's commitment to water sustainability and environmental protection.

The plant treats up to 200,000 cubic meters of water per day, ensuring safe reuse and efficient management of resources.

MASCO executed civil, mechanical, and process works including aeration tanks, sludge systems, and pumping facilities.

This achievement highlights MASCO's growing role in vital water and wastewater infrastructure that supports Saudi Arabia's future needs.



Red Sea Global Company



Red Sea Global Company

The Red Sea Global project is pioneering a regenerative tourism model along the Red Sea coast, combining luxury with environmental preservation.

MASCO's engineering capabilities contribute to developing sustainable infrastructure and smart utilities supporting resorts, airports, and residential zones.

The project aligns with the Kingdom's commitment to sustainability and global tourism leadership, offering unmatched natural and cultural experiences.



Signature Projects



NEOM Company



NEOM Company

Launched in 2017, NEOM stands as one of the world's most ambitious giga projects, redefining the future of urban living in northwest Saudi Arabia.

MASCO contributed to NEOM's site preparation framework with extensive earthworks and infrastructure activities.

The project combines innovation, sustainability, and engineering excellence to support Saudi Arabia's Vision 2030. Through precision execution, MASCO played a key role in enabling the groundwork for developments such as THE LINE and Oxagon.

 **+10M** m³
Excavation

Qiddiya Company



Qiddiya Company

Qiddiya, the Kingdom's capital of Entertainment, Sports, and Culture, is a defining component of Vision 2030. MASCO participated in the city's early infrastructure and development works across 360 sq.km of land southwest of Riyadh.

The project focuses on transforming Riyadh's tourism and entertainment sector, creating new lifestyle experiences for residents and visitors. Once completed, Qiddiya will provide housing for over 600,000 people and create more than 325,000 job opportunities.

 **+360** km²
Developed land



Signature Projects



Saudi Aramco Company



Project Amiral (SATORP) Jubail

As part of the Amiral petrochemicals complex expansion at the SATORP refinery in Jubail, Mohammed Ali AlSwailem General Contracting Co. (MASCO GC) was awarded an EPC contract for the development of Industrial Support Facilities Package 6.

Construction of essential infrastructure to support the main process units. includes utilities, access roads, service buildings, and logistical support systems. These facilities are critical for enabling smooth operations & integration with the existing SATORP refinery.

These foundational elements are critical to enabling smooth operations and ensuring full integration with the existing SATORP refinery. By delivering high-quality, MASCO GC helps establish the operational backbone required for efficiency, safety, & long-term performance.

Saudi Aramco Company



Project MSSD - SPARK and Jeddah

The purpose of the proposed facilities is to expand the Saudi Aramco's specialized reverse engineering spare parts reproduction and repair services of industrial equipment to provide innovative and integrated maintenance solutions. The proposed facilities will support Saudi Aramco's crude oil and gas production by expanding the Mechanical Services Shops Department (MSSD) by building a state of art complex facilities at Eastern & Western region in Saudi Arabia, to meet ongoing operational demand.

This capital project will provide construction, furnishing and equipping shops buildings, support facilities and shop offices to accommodate MSSD personnel. The scope will include specialized spare parts manufacturing and repair shops of industrial equipment including office spaces and support facilities. The proposed facilities will be equipped with all manufacturing spare parts & repair capabilities to all industrial equipment types with different sizes & brands.



Partnerships

MASCO continues to build international partnerships to expand and enhance its service offerings. By engaging with leading players in engineering, consulting, energy, and other sectors, we have positioned ourselves as one of the most trusted and capable solution providers in the region.

We work with leading global entities to offer best-of-breed solutions and address complex and sophisticated engineering challenges to ensure optimal value and best outcomes. By utilizing the latest technologies and know-how, we are able to streamline processes, enhance quality, and deliver cost-optimized projects in a timely manner.

Our aim is to continue building strong partnerships that strengthen our capabilities and extend our positive impact. By focusing on long-term collaboration and shared value, we not only enhance our services but also contribute to improving the lives of citizens in the Kingdom and across the wider region.



Subsidiary Companies

Diverse Expertise, Unified Vision

MASCO's portfolio of business services has evolved and expanded over time to cover several complementary and adjacent construction related domains including but not limited to civil, architecture, environment, energy, mining, and building material. All of MASCO business streams collaborate creating operational and financial synergies. MASCO has delivered some of the most challenging & rewarding projects whilst creating lasting partnerships with stakeholders and customers.



Mohammed Ali Alswailem Trading & Contracting Co. Specializes in construction & rehabilitation of housing, roads, tunnels, water, oil and gas, and infrastructure projects including AI and data centers. 	The Saudi Real Estate Infrastructure Company A joint venture between MASCO & Binyah, focused on specialized infrastructure & land development within the real estate sector. 	Mohammed Ali Alswailem Properties Company Active in real estate development and investment, offering solid legal foundation and attracting investors across the region. 	SCOPE Properties Company (Egypt) Specialized in high-impact urban projects, integrating local insight with international expertise for investment-ready communities. 
Industrial Production Services Company A holding company with subsidiaries operating in building materials, industrial services, and substation construction. 	Advanced Energy Company Specialized in building substations (33kV–132kV), overhead transmission lines, and underground high-voltage cable systems. 	Trans Gulf Ready Mix Concrete Company Manufactures and distributes ready-mix concrete & aggregates, operating batching plants to serve giga construction projects. 	Maydan for Industrial Dev. & Investments Company A holding company with subsidiaries in acrylic-based materials and surfactants, serving regional & global markets. 
Ofoq Almaydan Trading Co. Ltd. (MASCO Acrylic) MASCO Acrylic manages the marketing and sales of MASCO's chemical products across construction and industrial sectors. 	Surfactant Detergent Co. Limited A specialized company producing raw materials for detergents and related chemical applications across the Middle East. 		

Workforce

Collective Workforce Strength

MASCO's 4,201 employees share the same passion and aptitude for excellence. Our values of integrity, collaboration, achievement, and respect are at the cornerstone of our hiring process and our culture. They represent the guiding principles that unite our people & inspire them to push boundaries in everything they do.

It is through the diligent efforts of our 3,680 field staff, 140 administrative staff, 316 technical staff, and 65 corporate managers that we raise the bar higher and higher in an effort to improve performance, the quality of our projects, and overall economic value to our clients and society.

Together, they embody our collective strength and serve as the driving force behind MASCO's ability to meet challenges, deliver sustainable results, and contribute to the Kingdom's ambitious vision for growth and development.

 **+4,201**
Over Professionals



Talent Development & Growth

At MASCO, every employee is considered as family, and we focus on developing individuals to be actively productive as members of cross-functional teams.

We seek to build a diversified, talented workforce that can innovate and inspire generations to come.

At every opportunity, MASCO aims to improve the skillset and careers of our labor force.

We work closely with leading universities to create opportunities for internships and training programs for fresh graduates, as we firmly believe in the youth of our nation and their great capabilities.

Through these initiatives, we aim to nurture future leaders who will carry forward MASCO's legacy of excellence and contribute to the Kingdom's long-term vision.

 **+3.680**
Field Staff

Safety Performance

Sustaining a Culture of Safety Excellence

At the heart of MASCO's performance lies its steadfast commitment to health, safety, and environmental excellence.

Over the past four years, the Group has achieved 14,463,489 safe man-hours without Lost Time Injury (LTI) across all subsidiaries and major projects a remarkable milestone that reflects MASCO's proactive safety culture, operational discipline, and strong leadership commitment.

Through its ISO 45001:2018-certified HSE management system, continuous supervision, and preventive engagement, MASCO ensures that every project is executed safely, efficiently, and in line with the highest international standards. This enduring dedication reinforces our belief that protecting people is the foundation for sustainable growth, long-term success, and the continued trust of our clients and partners.

Zero Fatalities

for Four Consecutive Years



Empowering a Safer Future

At MASCO, safety is more than compliance it is a shared mindset that guides every operation and decision.

We consider safety a collective responsibility and a moral obligation that extends beyond project sites to the wellbeing of our employees, clients, and communities.

Through continuous investment in awareness programs, advanced HSE training, preventive measures, & on site audits, MASCO ensures that every team member understands their essential role in maintaining a zero-incident culture.

By fostering collaboration between leadership and field teams, we strengthen trust, resilience, and performance ensuring that safety excellence remains a cornerstone of MASCO's operational success across the Kingdom and beyond.

 **+14.4M**
Cumulative Safe Working Hours (2021-2024)

Engineering Expertise

Driving Innovation in Infrastructure

MASCO holds a Grade A Contractor Classification from the Ministry of Municipal and Rural Affairs in KSA, covering highways, bridges, infrastructure, landscaping, dams, water and wastewater treatment, and mechanical works allowing us to bid for projects without limitation on contract value.

With decades of proven experience, MASCO has established a strong reputation for engineering excellence and reliability. Our teams utilize advanced costing, billing, planning, resource, and risk management systems to ensure seamless project execution, precision, and measurable efficiency.

Through innovation and adherence to the highest industry standards, MASCO continues to reinforce its leadership as one of the Kingdom's most trusted construction partners. MASCO continues to raise the standards of project excellence across the Kingdom and beyond.



+280

Engineering Projects



Building with Vision and Expertise

MASCO's engineering excellence is driven by precision, innovation, and an unwavering commitment to quality. Over 41 years of multidisciplinary expertise have enabled us to deliver complex projects with efficiency, reliability, and measurable results.

Through advanced design, planning, and execution, we integrate cutting-edge technologies and sustainable practices to ensure long-term value creation for clients and communities. Our approach harmonizes innovation with discipline combining technical proficiency, effective communication, and rigorous quality standards to achieve excellence at every stage.

By empowering our teams with insight, accountability, and a shared vision, MASCO continues to build transformative infrastructure that aligns with Saudi Vision 2030 and contributes to the Kingdom's enduring growth and prosperity.



+36M

m3

Infrastructure Surface Works

Project Management

Sustaining a Culture of Project Excellence

At the core of MASCO's success lies its commitment to structured and effective project management practices.

With over 41 years of experience in delivering large-scale and complex projects, MASCO has mastered the art of precise planning, advanced scheduling, value engineering, and predictive risk management ensuring excellence in execution and measurable results.

Our approach emphasizes foresight, adaptability, and continuous improvement, enabling us to anticipate challenges, optimize resources, and achieve sustained growth. Every project we deliver becomes a benchmark for reliability and performance, reflecting MASCO's unwavering pursuit of quality and precision.

Through dedication, teamwork, and strategic vision, MASCO continues to raise the standards of project excellence across the Kingdom and beyond.



+41

Years of experience



Strategic Planning & Execution

MASCO strengthens its project management expertise with leading-edge digital tools that simplify, integrate, and monitor all aspects of estimating, planning, managing, controlling, & billing for sustainable results.

Through this integrated approach, we ensure efficiency, accuracy, and collaboration while enhancing transparency with stakeholders & delivering projects of lasting value.

Our methodology focuses on harmonizing innovation with discipline combining advanced technology, effective communication, and rigorous quality control to guarantee seamless execution at every stage.

By empowering our teams with knowledge, precision, and accountability, MASCO continues to deliver projects that embody long term impact, operational excellence, and trusted partnerships across all sectors.



+13.5K

km

Infrastructure Delivered

Equipment Portfolio

Empowering Performance with Machinery

At MASCO, we believe exceptional results come from combining skilled teams with the right tools. Empowering our workforce starts with access to high performance equipment that enables safe, precise, and efficient execution.

To meet client expectations, we invest in advanced construction machinery that ensures reliability, accuracy, and consistent quality across disciplines.

Our approach goes beyond availability it includes strategic planning, timely upgrades, and preventive maintenance to maximize uptime and equipment value. We also ensure our teams are trained to operate machinery effectively, enhancing both productivity and safety.

These investments strengthen our ability to deliver on time, under pressure, and at scale making MASCO a trusted name in construction performance.

 **+2,014**
Equipment Portfolio



Self-Sufficient Operations & Capabilities

MASCO's equipment fleet is a strategic asset that supports our ability to deliver large-scale projects independently and efficiently. We own over 2,014 construction units, including batching plants, pumps, road-building machines, pipe systems, and marine crafts all managed in-house.

Our heavy fleet features more than 1,000 machines such as dozers and loaders, along with 800 transport trucks and 68 lifting facilities operating across multiple sites.

By maintaining full control over our equipment, we reduce delays, increase cost-efficiency, and ensure readiness at every project stage.

This self-sufficiency model enhances MASCO's agility and supports consistent performance, regardless of project size or complexity.

Through this integrated approach, we deliver with confidence, precision, and the scale required to meet the Kingdom's evolving infrastructure needs.

Environmental Preservation

Environmental Stewardship & Sustainability

MASCO upholds a deep responsibility toward protecting the environment while driving national progress. Our approach integrates sustainability into every stage of design, construction, and operation ensuring that growth never comes at the expense of nature. Through advanced engineering, innovative materials, and energy-efficient solutions, we strive to reduce our environmental impact and promote long-term ecological balance.

Our teams work diligently to implement best practices in waste reduction, water conservation, and emissions control across all projects. With ISO 14001 certification guiding our environmental management system, MASCO continuously enhances its processes to align with international sustainability standards. Each initiative reflects our commitment to building a greener future for the Kingdom and contributing to global climate responsibility.



Quality Commitment & Excellence

MASCO has adopted a structured, comprehensive approach to quality management by integrating robust processes, targeted training, and effective control systems that allow ongoing review of performance and results.

Our commitment to quality is rooted in the belief that operational consistency and sustainability must be deeply embedded within our processes and culture.

This foundation ensures continuous improvement and drives long-term evolution.

As part of this commitment, MASCO has proudly achieved ISO 9001 certification, affirming our quality management meets international standards and reinforces our dedication to delivering excellence from planning and execution to final delivery.



QHSE

Safety First – Our Foundation for Excellence

At MASCO, safety is not just a policy it's a core principle that shapes every aspect of our operations. We embed safety into all levels of activity to protect lives, assets, and the environment.

Our QHSE framework ensures that health, environmental care, quality, and community wellbeing are treated as core values never optional.

Through risk control, ongoing training, and preventive action, we cultivate a proactive safety culture that reduces incidents and enhances performance.

We also foster collaboration between leadership and field teams to ensure ownership of safety across all functions.

This commitment empowers MASCO to maintain world-class standards while promoting accountability, awareness, and operational excellence across all teams.



Future-Ready – Responsibility & Resilience

MASCO's QHSE commitment extends far beyond compliance it reflects our responsibility to operate sustainably, earn trust, and create long-term value for all stakeholders.

We continuously invest in innovation, technology, and talent development to build resilient systems capable of meeting today's demands & anticipating tomorrow's risks.

By embedding clear communication, consistent evaluation, and strong environmental care into our daily operations, we honor our promise to clients, employees, and surrounding communities.

This future focused mindset ensures MASCO remains a competitive, trusted, and responsible leader across the Kingdom and beyond.



Risk Management

Managing Risk in the Construction Sector

MASCO recognizes that construction projects are inherently complex, involving shifting conditions, regulatory changes, and unpredictable challenges. These uncertainties often impact schedules, budgets, and overall project outcomes.

To address these risks, we embed proactive planning and adaptive strategies across all stages of our operations. Our teams work to identify potential issues early and respond with effective mitigation actions.

Through continuous assessment, scenario planning, and the integration of lessons learned, MASCO fosters a culture of resilience and informed decision-making across the organization.

This approach allows us to navigate uncertainty with confidence, ensuring consistent performance, risk control, and sustainable long-term success.



Key Risks and Strategic Response

A significant portion of MASCO's operations relies on government-funded projects. As a result, fluctuations in public spending often driven by oil prices can impact project continuity and financial stability.

Rising energy and material costs have increased operational expenses. Due to contractual limitations, MASCO often cannot pass these costs to clients, raising exposure to financial risk and requiring effective cost control.

To mitigate such risks, MASCO has adopted a focused diversification strategy expanding into private sector markets and building alternative revenue streams to reduce reliance on public funding.

By addressing these challenges proactively, MASCO reinforces its resilience and ability to deliver consistent, high-value outcomes in changing economic conditions.





01.

CIVIL & INFRASTRUCTURE

In this section

- 42 Roads & Bridges
- 46 Railway
- 50 Infrastructure

ROADS & BRIDGES

MASCO has a strong record of delivering major road and bridge projects across the Kingdom. We integrate planning, design, and construction into every stage of the project lifecycle. Our expertise ensures customized infrastructure solutions for both urban and rural schemes.

We work closely with clients and supply chain partners to meet every requirement. Projects include arterial roads, bypasses, bridges, and access improvements. With each project, MASCO consistently exceeds expectations and sets new benchmarks.



+13.5K km
Roads



+41
Bridges Projects



+18.87B SAR
Total Projects Value



Project: Jubail Project

Jeddah, KSA



Project: Southern Ring Road

Riyadh, KSA



Project: Saudi - Yaman Border Roads

Saudi - Yemen Boarders



Project: Saudi- Yamen Boarders Roads Jalat al-Hayat part

Saudi - Yemen Boarders



Project: Upgrading of Road ways Group 14

Jazan, KSA



Project: Upgrading of Road ways Group 14

Jazan, KSA



Project: King Abdullah Sports City Jeddah, KSA



Project: King Abdullah Sports City Jeddah, KSA



Project: Bridge 6 & 7 Riyadh, KSA



Project: Bridge 6 & 7 Riyadh, KSA



Project: Al-Kharj Road Al-Kharj, KSA



Project: Taif - Baha - Abha, KSA Taif - Baha - Abha, KSA



Project: Neom Projects Tabuk, KSA

MASCO has signed an open Framework agreement with NEOM, under which the company obtained a total of 10 work orders during the year 2021, with a total value exceeding 860 million SAR. In 2022, the company expected its annual revenue to exceed one billion SAR.

The majority of the work awarded falls under earthworks activities, which are a major part of the current phase of the NEOM development plan. These 10 work orders are distributed between two main NEOM zones: OXAGON and The LINE.

The scope of work includes earthworks (cut and fill) exceeding 7 million cubic meters and asphalt roads covering more than 2 million square meters.

These roadworks include all associated components such as guardrails, jersey barriers, stone riprap, concrete protection, drainage facilities, & solar lighting systems.

+1.9B SAR

Total NEOM Projects



NEOM نيوم



RAILWAY

MASCO plays a vital role in the Kingdom's railway infrastructure dev.. Our flagship contribution is the 447 km Haramain High-Speed Railway Project. This project connects Makkah, Madinah, Jeddah, and King Abdullah Economic City.

MASCO executed civil works in Phase 1, Package 1, awarded by the government. We worked as part of a consortium of three leading companies on the project. This achievement reflects our ability to deliver complex national-scale projects.



+447 km
Railways High Speed Train



+3.5 km
Bridges Length



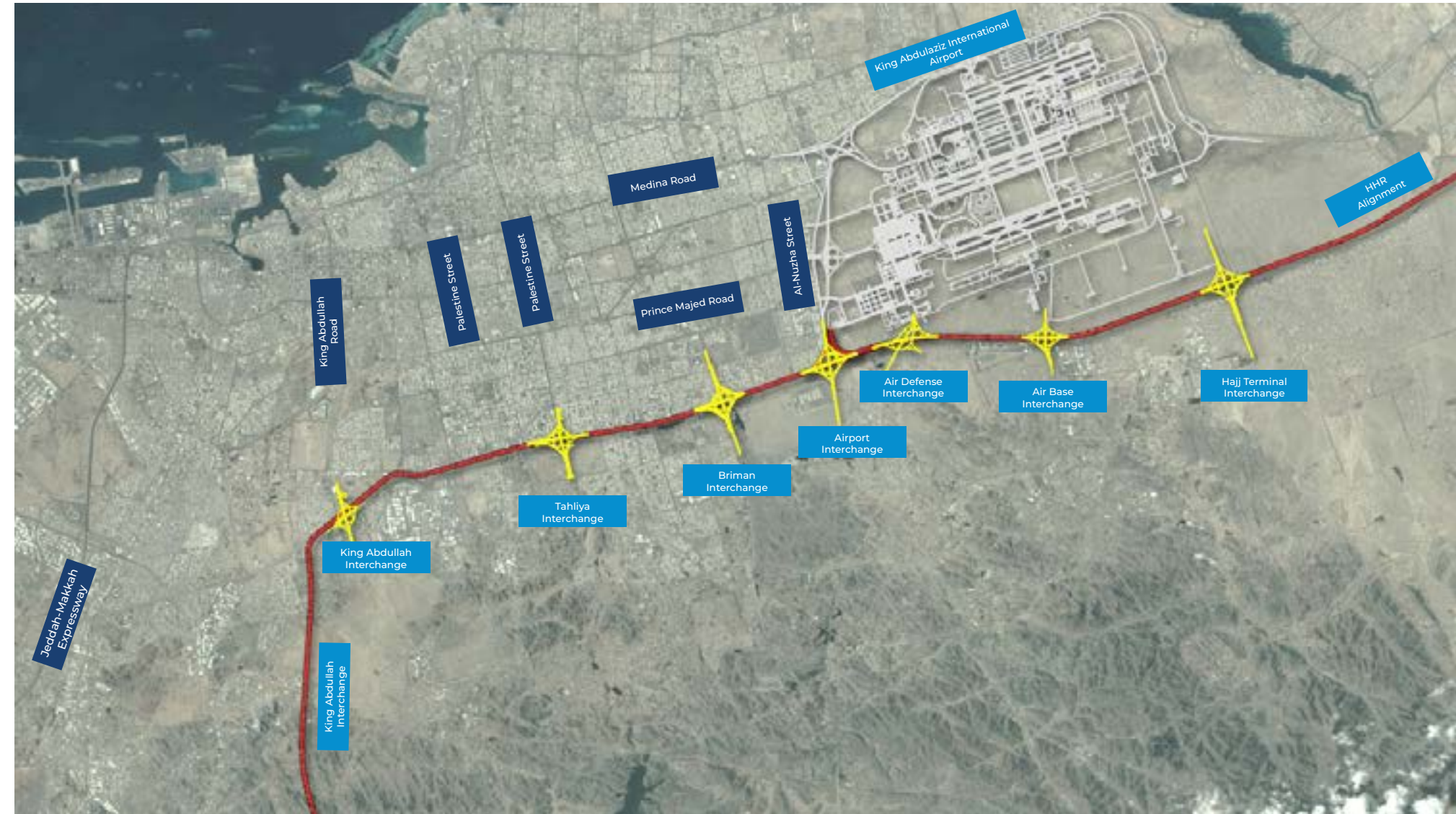
+155M m³
Earthworks



+45
Total Bridges Along the Line



+4.5B SAR
Total Project Value



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



Project: Line of Haramain High Speed Railway

Makkah & Madinah, KSA



INFRASTRUCTURE

MASCO is a trusted Saudi contractor delivering landmark infrastructure projects. We combine advanced technology with responsible and sustainable practices. Our projects are aligned with Vision 2030 and national development priorities.

Innovation, quality, and attention to detail define every project we deliver. We have built enduring partnerships with clients and key stakeholders. This reputation for reliability and trust drives MASCO's continued success.



+101
Infrastructure Projects



+36M m²
Infrastructure Surface works



+13.5B SAR
Total Projects Value



Project: Infrastructure Development South East Madinah

Madinah, KSA



Project: Infrastructure Development South East Madinah

Madinah, KSA



Project: Infrastructure Development South East Madinah

Madinah, KSA



Project: Infrastructure Development of Northern Housing Rafah, KSA



Project: Infrastructure Development of Northern Housing Rafah, KSA



Project: Infrastructure Development Aldawadmi Housing Riyadh, KSA



Project: Infrastructure Development Aldawadmi Housing Riyadh, KSA



Project: Infrastructure Development of Eastern Housing Alahsa, KSA



Project: Infrastructure Development of Eastern Housing Alahsa, KSA



Project: Hail University Site Development & Infrastructure Hail, KSA



Project: Hail University Site Development & Infrastructure Hail, KSA



Project: Infrastructure Development of Eastern Housing AlKhobar, KSA



Project: Infrastructure Development of Eastern Housing AlKhobar, KSA



Project: Infrastructure of Jizan University Campus Jizan, KSA



Project: Infrastructure of Jizan University Campus Jizan, KSA



Project: Infrastructure Development of Northern Housing Tabouk, KSA



Project: Infrastructure Development of Northern Housing Tabouk, KSA



Project: Infrastructure Development of Northern Housing Sakaka-2 Sakaka, KSA



Project: Infrastructure Development of Northern Housing Sakaka-2 Sakaka, KSA



Project: Infrastructure Development of Northern Housing Arar, KSA



Project: Infrastructure Development of Northern Housing Arar, KSA



Project: Infrastructure Development of Northern Housing Qurayat, KSA



Project: Infrastructure Development of Northern Housing Qurayat, KSA



Project: Infrastructure Development of Northern Housing Sakaka, KSA



Project: Infrastructure Development of Northern Housing Sakaka, KSA



Project: Infrastructure Development of Northern Housing Turaif, KSA



Project: Infrastructure Development of Northern Housing Turaif, KSA



02.

BUILDINGS & CONSTRUCTION

In this section

- 58 Housing & Offices
- 62 Hotels



HOUSING & OFFICES

MASCO is a premier construction company with a strong track record in delivering housing and office developments across the Kingdom. Our work includes residential compounds, commercial complexes, and mixed-use buildings that reflect modern design and functionality.

Through innovation, sustainability, and close collaboration with clients, MASCO ensures high-quality execution & long term value, supporting the Kingdom's urban development goals and shaping vibrant, future-ready communities.



+14
Housing & Offices Projects



+1M m²
Built up area



+3B SAR
Total Projects Value



Project: Housing for the College in Unaizah University

Unaizah, KSA



Project: Aldawadmi Housing

Riyadh, KSA



Project: Housing for the College in Unaizah University

Unaizah, KSA



Project: Housing For Taiba University

Madinah, KSA



Project: Aldawadmi Housing

Riyadh, KSA



Project: Housing For Taiba University

Madinah, KSA



Project: CNarjis Homes

Riyadh, KSA



Project: Community College

Jazan, KSA



Project: Community College

Jazan, KSA



Project: Jazan University

Jazan, KSA



Project: Jazan University

Jazan, KSA

HOTELS



MASCO
GROUP



AlKhobar, KSA



AlKhobar, KSA



AlKhobar, KSA



AlKhobar, KSA



AlKhobar, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



03.

ENERGY & POWER SOLUTIONS

In this section

- 68 Power Substations
- 70 Power Generation Plants
- 72 Power Transmission Lines



POWER SUBSTATIONS

MASCO delivers comprehensive power and energy solutions through its fully owned subsidiary, Advanced Energy Company. We specialize in the turnkey construction and management of electro-mechanical and solar projects for major national clients including SEC, NG-SA, Aramco, and Royal Commissions.

Our expertise covers design, procurement, construction, and commissioning, ensuring reliability, efficiency, and safety across every project. Supported by a dedicated team and advanced technology, we deliver power infrastructure that meets the Kingdom's growing energy needs.

Aligned with Vision 2030, MASCO continues to strengthen its contribution to the national grid and energy transition, remaining a trusted partner in powering Saudi Arabia's sustainable future.



+20

Power Substations Projects



+2.2B SAR

Total Project Value



Project: Construction of 110/13.8kV Al-Zahra-2 Substation Makkah, KSA



Project: Construction of 110/13.8kV Al-Zahra-2 Substation Makkah, KSA



Project: West Buraydah 132/13.8 kV Substation Burayadh - KSA



Project: West Buraydah 132/13.8 kV Substation Burayadh - KSA



Project: Construction of Nimar 132/13.8kV Substation # 8132 Riyadh, KSA



Project: Construction of Nimar 132/13.8kV Substation # 8132 Riyadh, KSA



Project: Construction of Almansourah 132/13.8kV Substation # 8186 Riyadh, KSA



Project: Construction of Almansourah 132/13.8kV Substation # 8186 Riyadh, KSA



Project: Construction of 110/13.8kV Wali Al Ahad Substation Ras Al-Khair, KSA



Project: Construction of 110/13.8kV Wali Al Ahad Substation Ras Al-Khair, KSA



Project: Construction of New 110/33/13.8 kV Badr Substation Badr Area, KSA



Project: Construction of New 110/33/13.8 kV Badr Substation Badr Area, KSA



Project: EPC GIS Substation (Phosphate 3/Phase 1) - RAK Ras Al-Khair, KSA



Project: EPC GIS Substation (Phosphate 3/Phase 1) - RAK Ras Al-Khair, KSA



Project: Construction of 110/13.8kV Arafat-2 Substation Makkah, KSA



Project: Construction of 110/13.8kV Arafat-2 Substation Makkah, KSA



Project: Wa'ad Al-Shamal 132kV GIS Extension Wa'ad Al Shamal, KSA



Project: Wa'ad Al-Shamal 132kV GIS Extension Wa'ad Al Shamal, KSA

Engineering Services

MASCO has highly sophisticated test equipment & tools with skilled engineers for Complete Commissioning of sub-stations.

We provide quality & accuracy in testing & commissioning of: Primary Equipment:

- Power Transformers.
 - Bus Bar Protection.
 - Sub-Station Protection panels.
 - Generator Protection.
 - Power Line Protection.
 - Cables Protection.
 - Control Systems.
 - Sub-Station Interfaces.
 - Bay and Station Interlocking.
 - Inter trip connections.
 - Communication.
 - Sub-station Automation Systems.
- Switchgear equipment.
 - Current Transformers.
 - Voltage Transformers.
 - Circuit Breakers.
 - Switching Drives.
 - Local Control Cubicles.

We Provide Quality and Accuracy in Testing and Commissioning of:

SCADA and Control systems

- SCADA Commissioning.
- Local SAS System testing and commissioning.
- Testing of Connections of remote control applications.
- RTU solutions for small st tions.
- Signal Engineering and testing.
- Plant Auxiliary Systems.
- AC Distribution Systems.
- DC Distribution Systems.
- UPS Distribution System.

Plant Auxiliary Systems

- AC Distribution Systems.
- DC Distribution Systems.
- UPS Distribution Systems.



Testing & Commissioning

AECC's Testing and Commissioning engineers are fully equipped with highly sophisticated test equipment and tools for complete Testing & Commissioning of Power Substations.

Awards & Recognitions

• Advanced Energy Honored in Ma'aden Project

Advanced Energy Company was honored for its exceptional efforts in the Ma'aden Ras Al Khair Project, recognizing its commitment to the highest standards of safety, quality, and professional excellence.



Completed Projects

• Advanced Energy Delivers Royal Project in Makkah

Advanced Energy Company successfully executed the Royal Palaces Power Station Project in Makkah (Qasr Al Safa), demonstrating its technical excellence and ability to deliver complex projects efficiently.





04.

WATER & ENVIRONMENTAL SOLUTIONS

In this section

- 76 Sewage Treatment Plants (STP)
- 78 Potable Water Treatment Plants (WTP)
- 80 Main Water Transmission Pipelines



WATER & ENVIRONMENTAL SOLUTIONS

MASCO supports solutions for the Kingdom's critical water security challenge. We have delivered wastewater treatment plants and distribution networks. Our expertise includes sewage systems, advanced BMS controls.

Projects focus on environmental development and sustainable practices. We partner with the public sector to safeguard vital national resources. Our work improves quality of life and ensures a secure water future.

 **+26**
Wastewater Treatment Projects

 **+20**
Water Distribution Projects

 **+2.4B** SAR
Total Projects Value

+720K m³/day

Total Capacities Of Our Sewage Treatment Plants (STP).

1.140K L.M

Total Capacities Of Our Main Water Transmission Pipelines.

+324K m³/day

Total Capacities Of Our Potable Water Treatment Plants (WTP).



Project: Main sewage treatment plant 2_nd phase

Madinah, KSA



Project: Sewage Treatment Plant

AlKhafji, KSA



Project: Main sewage treatment plant 2_nd phase

Madinah, KSA



Project: Sewage Treatment Plant

AlKhafji, KSA



Project: Damad Sewer Networks

Jizan, KSA



Project: Damad Sewer Networks

Jizan, KSA



Project: Taif STP Extension

Taif, KSA



Project: Taif STP Extension

Taif, KSA



Project: Beyesh Water Treatment Plant

Beyesh, KSA



Project: Beyesh Water Treatment Plant

Beyesh, KSA



Project: Wadi Aldwaser Water Treatment Plant

Wadi Aldwaser, KSA



Project: Wadi Aldwaser Water Treatment Plant

Wadi Aldwaser, KSA



Project: Waste Water Treatment Plant Al-Khobar, KSA



Project: Waste Water Treatment Plant Al-Khobar, KSA



Project: Sewage Treatment Plant Quatif, KSA



Project: Sewage Treatment Plant Quatif, KSA



Project: Najran Water Treatment Plant Najran, KSA



Project: Najran Water Treatment Plant Najran, KSA



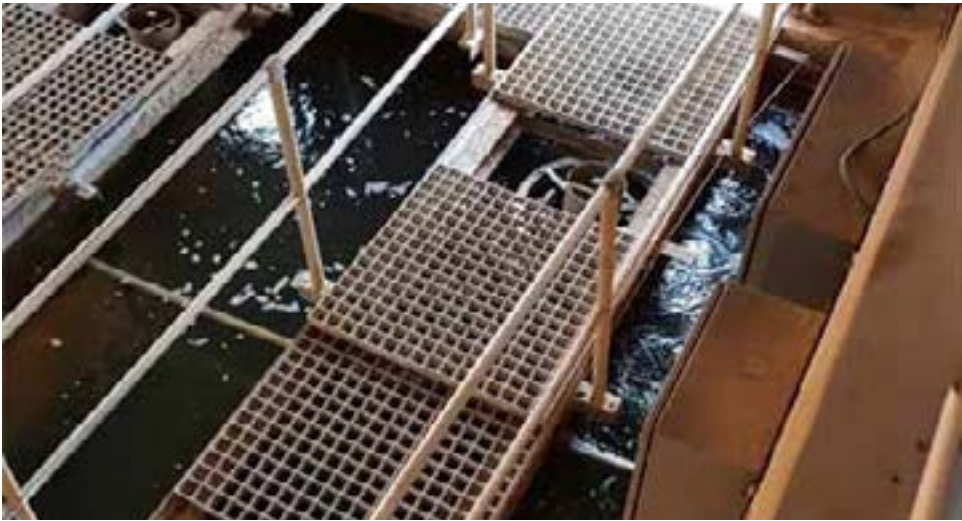
Project: Sewage Treatment Plant Unyazah, KSA



Project: Sewage Treatment Plant Unyazah, KSA



Project: Wastewater Treatment Al-Jaroudia, KSA



Project: Wastewater Treatment Al-Jaroudia, KSA



Project: Water Treatment Plant Al-matri, KSA



Project: Water Treatment Plant Al-matri, KSA



05.

INDUSTRIAL ENGINEERING

In this section

- 84 Plant Facilities
- 90 Data Centers
- 92 Oil and Gas Pipelines



PLANT FACILITIES

MASCO delivers integrated EPCC solutions for industrial plant facilities, supporting the Kingdom's strategic expansion across energy, petrochemical, and manufacturing sectors. Our expertise covers the full lifecycle of plant development from utilities and infrastructure to specialized support systems designed for seamless, high-performance operations.

Our capabilities include MEP works, power and utility networks, industrial buildings, logistics structures, and HCIS-compliant security systems, ensuring reliability, safety, and long-term operational efficiency. With dedicated teams experienced in industrial engineering and complex plant environments, MASCO provides engineered solutions that meet the demands of modern industrial development.

Aligned with Vision 2030, we continue to deliver essential plant infrastructure that strengthens industrial capacity, enhances productivity, and supports the Kingdom's economic transformation.



+3

Plant Facilities Projects



+3.103B SAR

Total Project Value



Project: Amiral (SATORP)

Jubail, KSA

Project Amiral (SATORP) Jubail

As part of the Amiral petrochemicals complex expansion at the SATORP refinery in Jubail, Mohammed Ali AISwailem General Contracting Co. (MASCO GC) was awarded an EPC contract for the development of Industrial Support Facilities Package 6.

Construction of essential infrastructure to support the main process units. includes utilities, access roads, service buildings, and logistical support systems. These facilities are critical for enabling smooth operations & integration with the existing SATORP refinery.

These foundational elements are critical to enabling smooth operations and ensuring full integration with the existing SATORP refinery. By delivering high-quality, MASCO GC helps establish the operational backbone required for efficiency, safety, & long-term performance.





Project: Aramco Package 6 – Amiral Industrial Support Facilities – Aerial View

Jubail, KSA



Project: Aramco Package 6 – Amiral Industrial Support Facilities – Plant Security Gate

Jubail, KSA



Project: Aramco Package 6 – Amiral Industrial Support Facilities – Petrochemical Lab Building

Jubail, KSA



Project: Aramco Package 6 – Amiral Industrial Support Facilities – Main Administration Building – Front Elevation

Jubail, KSA

The scope of EPC-06 package includes,

- All buildings & infrastructure within the Unit 460 (Industrial Support Facilities)
- Security Support buildings that are outside of the main Unit 460 area
- In addition, EPC 06 scope also includes plant wide Communications (IT) – Package 520 and Security Systems – Package 521.

AMIRALPROJECT is a joint venture between Saudi Aramco and Total Energies. AMIRAL is a petrochemical complex integrated with SATORP refinery located in the Eastern Province of Saudi Arabia - 15 KMs from Jubail and 95KMs from Dhahran. Package 06 of the AMIRAL Project was awarded to MASCO Group.



Project: Mechanical Services Shops Department (MSSD)– Aerial View

Jeddah and Al-Khobar, KSA

Project MSSD - SPARK and Jeddah

The purpose of the proposed facilities is to expand the Saudi Aramco's specialized reverse engineering spare parts reproduction and repair services of industrial equipment to provide innovative and integrated maintenance solutions.

The proposed facilities will support Saudi Aramco's crude oil and gas production by expanding the Mechanical Services Shops Department (MSSD) by building a state of art complex facilities at Eastern & Western region in Saudi Arabia, to meet ongoing operational demand.

This capital project will provide construction, furnishing and equipping shops buildings, support facilities and shop offices to accommodate MSSD personnel. The scope will include specialized spare parts manufacturing and repair shops of industrial equipment including office spaces and support facilities.

The proposed facilities will be equipped with all manufacturing spare parts & repair capabilities to all industrial equipment types with different sizes & brands.



Project: Mechanical Services Shops Department (MSSD)– Gate House

Jeddah and Al-Khobar, KSA



Project: Industrial Manufacturing Complex (Aramco)

Jeddah and Al-Khobar, KSA



Project: Industrial Manufacturing Complex (Aramco)

Jeddah and Al-Khobar, KSA



Project: Industrial Manufacturing Complex (Aramco)

Jeddah and Al-Khobar, KSA



Project: Mechanical Services Shops Department (MSSD)- Workshop Pre-Engineering Building (PEB)

Jeddah and Al-Khobar, KSA



Project: Mechanical Services Shops Department (MSSD)- Jeddah and Al-Khobar, KSA
Cylinder Storage Area (front) and Backlog Area (Behind)



Project: Mechanical Services Shops Department (MSSD)- Security Support Building

Jeddah and Al-Khobar, KSA

DATA CENTERS

MASCO delivers complete data center solutions across consulting, engineering, procurement, and turnkey implementation. Our scope covers strategy, feasibility studies, Tier advisory, and full engineering design for mechanical, electrical, architectural, ICT/ELV, and fire systems. We manage procurement of all critical equipment and coordinate with leading global OEMs to ensure quality and reliability. Construction, installation, and commissioning are executed end-to-end, resulting in fully integrated and operational data centers.

Data centers project done by MASCO

MASCO GC is leading the complete turnkey solution for the data center implementation project for Aramco and TotalEnergies in Jubail, Eastern Province KSA.

The state-of-the-art datacenter comprises of end-to-end solution that include engineering, construction, integration, and commissioning.

The Tier III data center encompasses power systems, cooling systems, data network, communications, Hyperconverged Infrastructure Computing.



Saudi Aramco Digital Transformation

Within the broader portfolio of mega projects totaling approximately **3.5 billion SAR**, MASCO is proud to be part of the digital transformation journey with Saudi Aramco MSSD.

Masco is enabling and supporting the kingdom's ambitious 2030 vision on industrial manufacturing industry with reliable and sustainable operations through MSSD.

MASCO GC continues to grow and expand as a prime EPC player on strategic and national initiatives on the kingdom of Saudi Arabia by creating a first of a kind and state of the art manufacturing facilities for Saudi Aramco with a digital transformation that stands out.

MASCO is delivering a comprehensive digital transformation project for saudiaramco that includes **specialized manufacturing and repair services, integrated and innovative solutions, amplying MRO capabilities and enable resiliency.** Our engagment model includes as a prime lead with colabration and strategic partnerships with IBM-Siemens alliance and IBM-SAP alliance.

The scope includes configuring and enhancing the **existing SAP ERP** system, as well as implementing new solutions within the OT environment covering **manufacturing automation systems, IoT, and Building Management Systems (BMS).**

In addition, MASCO is responsible for the full **ELV** scope, which includes **data networks, communication systems, & integrated security solutions.**



MSSD



OIL AND GAS PIPELINES

MASCO delivers complete EPCC solutions for oil and gas pipeline projects across Saudi Arabia. Our teams execute with high precision, supported by strong supply chain capabilities and reliable field services.

With decades of experience, we continue to enhance the Kingdom's pipeline infrastructure.

All works follow global standards for safety, performance, and environmental sustainability, fully aligning with Vision 2030.

MASCO remains a trusted partner for major pipeline and energy infrastructure projects.



+46 km
Pipeline systems installed



+157M SAR
Total Project Value



Project: Install Pipeline Leak Detection & Corrosion Monitoring – Phase 1

Eastern Province, KSA



Project: Install Pipeline Leak Detection & Corrosion Monitoring – Phase 1

Eastern Province, KSA



Project: Install Pipeline Leak Detection & Corrosion Monitoring – Phase 1

Eastern Province, KSA



06. MINING & EXPLORATION

In this section

- 96** Mining Overview
- 97** Mineral Exploration
- 98** Mineral Extraction
- 99** Mining Operations & Capabilities
- 100** Mineral Processing
- 101** Sustainable Mining Practices
- 102** Technology & Innovation
- 103** Investment & Development

Mining Overview

Unlocking the Value of Mineral Resources

MASCO Group is strengthening its presence in the mining sector through a strategic focus on mineral exploration, extraction, processing, and the responsible development of valuable mineral resources. The Group aims to capitalize on emerging opportunities within Saudi Arabia’s rapidly evolving mining industry, contributing to the Kingdom’s ambition to unlock its mineral wealth and establish mining as a key driver of economic diversification.

The Group's mining strategy focuses on identifying promising mineral deposits, evaluating their commercial potential, and pursuing development opportunities through a combination of technical expertise, advanced technologies, and strategic partnerships. Particular attention is given to precious and base metals, including gold, copper, and other minerals that support long-term industrial and economic growth.

With a commitment to responsible resource development, MASCO Group emphasizes operational efficiency, technical excellence, environmental considerations, and compliance with applicable regulations. By integrating these principles into its mining approach, the Group seeks to establish a sustainable foundation for mineral resource development.

Aligned with Saudi Vision 2030, MASCO Group continues to explore opportunities that support the growth of the national mining sector, enhance local capabilities, encourage investment, and contribute to the Kingdom’s long-term economic transformation.



Mineral Exploration

Discovering Resources, Creating Long-Term Opportunities

Mineral exploration is a key component of MASCO Group's mining strategy, focusing on identifying valuable mineral deposits and evaluating future development opportunities through systematic geological investigations.

By combining geological expertise, geophysical surveys, and modern exploration technologies, MASCO aims to improve assessment accuracy, evaluate resource potential, and support informed development decisions.

The Group focuses on precious and base metals, particularly gold and copper, while prioritizing technical feasibility, environmental responsibility, and long-term economic value.

Through advanced data analysis and responsible exploration practices, MASCO seeks to maximize resource potential while minimizing environmental impact.

Key Exploration Activities

01. Geological Surveys

- Conducting geological investigations to examine rock formations, structural characteristics, and mineral-bearing zones. These assessments help identify promising exploration targets and establish a technical foundation for further evaluation.

02. Geophysical Exploration

- Applying appropriate geophysical techniques, survey technologies, and geological data interpretation to investigate subsurface conditions and support the identification of potential mineral deposits.

03. Mineral Sampling & Analysis

- Collecting and analyzing geological samples to assess mineral composition, concentration, and distribution. Sampling results support the understanding of mineral potential and guide subsequent exploration activities.

04. Resource Evaluation

- Integrating geological findings, survey results, and technical assessments to evaluate mineral resources, identify development opportunities, and support preliminary economic and operational feasibility studies.



Mineral Extraction

Transforming Mineral Potential into Valuable Resources

Mineral extraction is a key stage in transforming mineral deposits into valuable resources. MASCO Group focuses on efficient extraction methods that prioritize operational reliability, resource optimization, and responsible mining practices.

Through structured planning, advanced equipment, and established mining technologies, MASCO aims to enhance productivity, improve mineral recovery, and minimize operational risks.

The Group remains committed to safety, regulatory compliance, & sustainable resource development, balancing operational performance with environmental responsibility.



Key Extraction Activities

01. Surface Mining

- Evaluating suitable surface mining methods, including open-pit extraction, based on geological conditions, mineral deposit characteristics, production requirements, and project development considerations.

02. Drilling & Blasting

- Assessing drilling patterns, rock fragmentation requirements, and appropriate blasting methodologies to support controlled mineral extraction, operational efficiency, and safe mining practices.

03. Loading & Hauling

- Planning and coordinating material loading, transportation, and movement within mining environments to support operational continuity and efficient handling of extracted materials.

04. Resource Recovery

- Evaluating extraction techniques and operational strategies to optimize recoverable mineral resources, reduce unnecessary material losses, and improve overall mining efficiency.

Mining Operations

Integrated Expertise for Efficient Mining Development

MASCO Group approaches mining development through technical planning, engineering expertise, and efficient resource management. The Group integrates geological data, extraction methods, equipment requirements, and production planning to support effective mining operations.

Its strategy focuses on developing capabilities across the mining lifecycle, from mine design and resource evaluation to production scheduling and performance optimization.

By adapting operational strategies to geological conditions, equipment availability, and environmental requirements, MASCO aims to enhance productivity, optimize resources, and support the sustainable development of Saudi Arabia's mineral resources.



Core Operational Capabilities

01. Mine Planning & Design

- Developing mine plans based on geological conditions, extraction methods, and operational requirements to support efficient resource development.

02. Production Scheduling

- Coordinating production activities, equipment allocation, and operational priorities to improve workflow efficiency and mining performance.

03. Mining Equipment Management

- Managing equipment requirements, maintenance planning, and operational readiness to enhance reliability, productivity, and equipment performance.

04. Material Handling & Transportation

- Planning material handling and transportation activities to ensure efficient ore movement, operational continuity, and safe mining operations.

Mineral Processing

Enhancing Mineral Value Through Efficient Processing

Mineral processing transforms extracted ore into valuable mineral products. MASCO Group focuses on evaluating advanced technologies that improve mineral recovery, operational efficiency, and responsible resource utilization.

Processing methods are evaluated based on ore characteristics, mineral composition, and technical requirements to support effective separation and consistent product quality.

Through crushing, grinding, and mineral separation techniques, MASCO aims to maximize recovery, minimize material losses, and promote sustainable processing practices.



Key Processing Activities

01. Crushing & Grinding

- Evaluating crushing and grinding techniques to prepare extracted ore, improve material characteristics, and support efficient mineral separation and processing.

02. Mineral Separation

- Assessing suitable separation methods based on ore characteristics and mineral composition to improve mineral recovery, processing efficiency, and overall product quality.

03. Recovery Optimization

- Evaluating processing performance and recovery efficiency to maximize valuable mineral output, minimize material losses, and enhance overall resource utilization.

04. Tailings & Waste Management

- Promoting responsible handling, treatment, and management of processing residues to reduce environmental impacts, improve waste control, and support sustainable operations.



Sustainable Mining Practices

Responsible Resource Development for Future Generations

Sustainability is a key principle in MASCO Group's mining strategy, balancing mineral development with environmental protection, operational safety, and efficient resource utilization.

Throughout exploration, extraction, and processing, the Group emphasizes responsible water management, waste reduction, environmental monitoring, and land rehabilitation.

MASCO promotes safe mining practices, effective risk management, and regulatory compliance to minimize environmental impacts and support long-term sustainability.



Sustainability Priorities

01. Environmental Protection

- Integrating environmental considerations into mining activities through responsible site management, impact assessments, and effective monitoring practices to minimize environmental risks.

02. Resource Efficiency

- Promoting efficient mineral recovery, responsible water consumption, and improved material utilization to reduce operational waste and support sustainable resource management.

03. Health & Safety

- Supporting safe working environments through structured risk assessments, effective operational controls, workforce awareness, and compliance with applicable safety requirements.

04. Responsible Mine Development

- Integrating environmental responsibilities, regulatory compliance, land rehabilitation, and long-term site management into mining development to support responsible and sustainable operations.

Technology & Innovation

Advancing Mining Through Technology and Innovation

MASCO Group recognizes the importance of advanced technologies in improving mining efficiency, operational performance, and resource development. The Group focuses on exploring innovative solutions that support accurate mineral assessment and effective mining operations.

Through digital technologies, geological data analysis, and modern mining systems, MASCO aims to enhance decision-making, optimize resource utilization, and improve operational reliability.

By adopting a technology-driven approach, the Group seeks to strengthen its mining capabilities, reduce operational risks, and support sustainable development across the mining lifecycle.



Key Technology & Innovation Areas

01. Advanced Exploration Technologies

- Exploring modern geological & geophysical technologies to improve mineral identification, resource assessment, & exploration accuracy.

02. Digital Mining Solutions

- Evaluating digital systems and data-driven technologies to enhance operational monitoring, decision-making, and mining performance.

03. Mining Process Optimization

- Assessing innovative methods and technical solutions to improve mining efficiency, optimize production processes, and reduce operational losses.

04. Automation & Smart Systems

- Exploring automation technologies and intelligent systems to enhance operational safety, equipment efficiency, and resource management.

Investment & Development

Creating Long-Term Value Through Strategic Mining Opportunities

MASCO Group seeks to expand its presence in the mining sector by identifying promising investment opportunities and supporting the responsible development of mineral resources. The Group focuses on projects with long-term economic potential that contribute to the growth of Saudi Arabia's mining industry.

Through strategic planning, technical evaluation, and collaborative partnerships, MASCO aims to assess mining opportunities and support their progression from early exploration to potential commercial development.

Aligned with Saudi Vision 2030, the Group emphasizes sustainable investment, responsible resource development, and long-term value creation within the Kingdom's evolving mining sector.



Key Investment & Development Areas

01. Mining Investment Opportunities

- Identifying promising mineral projects and evaluating investment opportunities based on resource potential, market demand, and long-term economic value.

02. Project Feasibility Assessment

- Assessing geological, technical, financial, and environmental factors to support informed investment decisions and responsible project development.

03. Strategic Mining Partnerships

- Pursuing collaborative opportunities with specialized mining partners to strengthen technical capabilities, share expertise, and support sustainable growth.

04. Mining Project Development

- Evaluating development strategies and project requirements to support the progression of mineral opportunities toward commercially viable mining operations.



07.

CONSTRUCTION MATERIALS MANUFACTURING

In this section

- 106 Concrete Ready Mix
- 116 Solid Surfaces



CONCRETE READY MIX

Transgulf Readymix is a core pillar within MASCO's materials division, supplying high-performance concrete for the Kingdom's leading infrastructure developments.

Backed by over 25 years of expertise, 8 advanced batching plants, and a fleet of more than 150 specialized units, we support giga-projects such as The Mukaab and Green Riyadh with concrete solutions engineered for structural durability, sustainability, and next-generation performance.



+1M m³
Annual Production



+150
Fleet Units



+25
Years of Experience

Transgulf Readymix Co.

Delivering Excellence, On Time – Every Time

Transgulf Readymix is one of the region's leading and most trusted manufacturers of high-performance concrete solutions. Established in 1997, it operates across Saudi Arabia and the UAE, with eight strategically located batching plants in Riyadh and a fleet of over 150 units.

With an annual capacity exceeding 1 million cubic meters, Transgulf supports over 25 mega projects including The Mukaab (New Murabba), Green Riyadh, Wadi Laban Bridge, and The Avenues Riyadh delivering mixes tailored to structural complexity, temperature sensitivity, and sustainability requirements.

Each operation is powered by automated batching systems, rigorous QA/QC protocols, and on-site laboratories that ensure compliance with global benchmarks in strength, durability, and long-term performance.

As a vital part of MASCO's integrated Materials Division, Transgulf aligns closely with Vision 2030 by advancing Saudi Arabia's infrastructure transformation through sustainable & innovative concrete technologies.

As part of MASCO's integrated ecosystem, Transgulf plays a pivotal role in Vision 2030 by advancing concrete technologies that enable sustainable infrastructure transformation.

Integrated Value Chain

As a key player within MASCO's integrated materials ecosystem, Transgulf synergizes with ENTAJ Mining and Exploration to deliver a full-spectrum solution from raw material sourcing to on-site concrete delivery. This vertical integration ensures unmatched consistency, quality, and coordination across every stage of the construction lifecycle.



Production & Capabilities

Transgulf operates advanced automated batching plants that deliver high-performance concrete mixes tailored to structural complexity, thermal control, and durability. Supported by specialized QA/QC teams and international standards (ACI, ASTM, BS), we ensure consistency, sustainability, and timely execution across industrial and infrastructure megaprojects.

Our mix designs incorporate innovative materials such as GGBS and fly ash to enhance strength and reduce environmental impact.

With a proven track record in over 25 large scale projects, Transgulf remains a trusted partner for quality-driven construction across the Kingdom.



Industrial & Energy Projects

Transgulf delivers advanced concrete solutions for high-demand industrial and energy infrastructure, including power plants, desalination stations, and petrochemical facilities. Our mixes are engineered for temperature control, mass pours, and structural durability in extreme conditions.

Through collaboration with engineering consultants, we tailor each solution to client-specific technical and environmental requirements.

With a strong portfolio of industrial references across the region, we continue to be a trusted contributor to critical infrastructure resilience.



Strategic Role in National Projects

Transgulf plays a central role in supplying high-performance concrete for Saudi Arabia's transformative national projects, from metro lines and highways to iconic landmarks and giga-developments.

With over two decades of operational expertise, we ensure consistent quality, durability, and timely delivery tailored to the technical demands of each megaproject.

Backed by cutting-edge batching systems and a specialized fleet, Transgulf remains a reliable enabler of Vision 2030's infrastructure goals.

Mega Plant Projects

1. Experience

Projects we supplied concrete for include: Al Aweer Power Station, Shah Gas Development (Packages 4 & 10), Fertil 2 Ammonia/Urea Expansion, Al Shuweihat S2 & S3, and 30 MGD SWRO Plant #1009B.

We calculate, design, and propose highly durable concrete with extended service life for each project.



Solar Parks

3. Quality Plan

Concrete is a highly sensitive material impacted by temperature, raw materials quality & consistency, mix design formulation, and more. We have an ISO certified quality plan to ensure every product conforms with your requirements at all times.

It's a comprehensive plan that covers QA/QC, equipment calibration, frequency testing, durability & strength statistical modeling, DCL certified batching operations, and more.



Power Plants



Refineries/Oil & Gas

2. Mass Concrete

High heat and ambient temperatures are key challenges Transgulf's concrete is designed always comply with international standards such as ACI, ASTM, BS, BS-EN, and more. Our carefully engineered mix designs incorporate pozzolanic "green" materials such as GGBS and fly ash to ensure the concrete matures as intended.

We help every customer calculate the heat of hydration and we send our technical team to monitor the mass concrete's temperature as part of our QA/QC procedure.



Substations

4. Logistics Plan

Before carrying out any project, we sit down with each customer to understand their site's conditions, restrictions, and any logistical obstacles.

We discuss the supply rate required, how and where to place mobile pumps – placing booms – pipelines, designate truck washing areas, assign the required on-site personnel and address any concern you have.

If the site requires an on-site batching plant, we will discuss its additional requirements such as plant installation procedure, safety, environmental impact, permits, and more.

Major Projects in Saudi Arabia

Transgulf Readymix supplies high-performance ready-mix concrete for some of the Kingdom's most ambitious and technically advanced developments.

Each project is supported by automated batching systems, rigorous quality control, and specialized concrete mixes engineered to meet international standards.

Through innovation, reliability, and precision, Transgulf continues to play a key role in shaping Saudi Arabia's modern infrastructure landscape.



Project: The Mukaab – New Murabba Riyadh, KSA



Project: SEVEN – Al Hamra Entertainment Complex (128,000 m³) Riyadh, KSA



Project: Hataen Bridge (40,000 m³) Riyadh, KSA



Project: Wadi Laban Bridge Riyadh, KSA



Project: The Avenues – (Towers 1 & 3) Riyadh, KSA



Project: Riyadh Strategic Water Reservoirs (20,000 m³) Riyadh, KSA



Project: Medical Village (70,000 m³) Riyadh, KSA



Project: Green Riyadh Initiative (20,000 m³) Riyadh, KSA



Project: Roshn Sedra Community – Phase 1 (200,000 m³) Riyadh, KSA



Project: Agility Logistics Hub (40,000 m³) Riyadh, KSA



Project: Mawten Tower – Hilton Complex (50,000 m³) Riyadh, KSA

Miscellaneous Pumping Systems

Transgulf's diverse fleet supports every stage of delivery and placement with precision and efficiency:

Pump Distributors

Fast, flexible, and precise concrete pouring solutions delivered efficiently.

Stationary Pumps

Steady flow, reliable performance.

Placing Booms

Extended reach for complex sites.



Operational Coverage – Riyadh

Malham Plant

Serves northern projects

Rumah Plant

Covers eastern zones

Sulai Plant

Central service coverage

Al Fursan Plant

Expanding residential hub

Wadi Laban Plant

Western area support

Head Office – Riyadh

Main operations center



On-site Batching Plant Solutions

Efficient on-site production for large and remote projects.

Our services extend to installing and operating on-site batching plants to meet unique project demands such as high concrete volumes or remote locations.

On-site labs ensure consistent quality and efficiency.

This flexible, cost-effective solution fulfills project needs and delivery schedules more reliably than long-distance hauling.

Example: Technopark on-site batching plant for Metro 2020 Project.



Operational Coverage – Riyadh

High Capacity

Automated batching systems

Reliable Supply

Continuous concrete flow

Sustainable Output

Productivity and quality focus

Smart Monitoring

Preventive maintenance applied

Efficient Delivery

Consistent across all scales

Long-Term Reliability

Stable performance & speed



Villa Projects

Transgulf supports thousands of residential developments through innovative mix designs that accelerate construction cycles. With high-flow, early-strength mixes, we enable faster de-shuttering and cost-efficient cast-in-place operations — delivering value to leading developers like Emaar and Nakheel.

Fleet & Equipment Capabilities

Transgulf's diverse fleet supports every stage of delivery and placement with precision and efficiency:

+128 Concrete Mixers

Total capacity exceeding 1,400 m³

+31 Concrete Pumps

Up to 63 m, including stationary

Batching Plants

On site large or remote projects

Pumping Systems

Specialized limited access sites

Certifications

The company is ISO certified for Quality Management, Environmental Management, and Occupational Health & Safety ensuring every project meets world-class standards of performance and reliability.



ISO 9001:2015 MALHAM
Quality Management



ISO 14001:2015 MALHAM
Environmental Management



ISO 45001:2018 MALHAM
Occupational Health & Safety



National Ready Mixed Concrete Association (NRMCA)



SASO Quality Mark
Ready-Mix Concrete License



Classified as "A" Co. by Riyadh
Municipality Sulai Branch



Classified as "A" Co. by Riyadh
Municipality Malham Branch

Through its ISO-certified systems and commitment to operational excellence, Transgulf continues to support MASCO Group's vision of building a sustainable future for Saudi Arabia.

Achievements

Transgulf Readymix Concrete Company achieved a Guinness World Record for executing the largest continuous concrete pour in the world, completed as part of the Sheikh Mohammed Al Habib Project in Riyadh.





SOLID SURFACES

MASCO Acrylic is a key player in the Group's specialty materials division, providing advanced solid-surface solutions for architectural and interior applications across the Kingdom.

With strong manufacturing capabilities and a wide product range, MASCO Acrylic supports major development programs with surfaces engineered for durability, hygiene, and modern design performance.

Our high-quality acrylic sheets serve diverse sectors including hospitality, retail, healthcare, residential, and commercial spaces ensuring reliability, consistency, and long-term value.

 **+200K** sheets
Annual Acrylic Production

MASCO Acrylic Project

MASCO ACRYLIC was established in 2018 as the distribution, marketing & Sales arm of Maydan Industry Company in particular and MASCO GROUP in general to create a comprehensive window for many products that manufactured locally & international especially in petrochemical, building material & mining. MASCO ACRYLIC is the official distributor in the Kingdom of Saudi Arabia & Bahrain for Aristech Surfaces (Avonite®) products that invented & manufactured by Aristech Surfaces Company in USA. www.aristechs Surfaces.com

The company warehouses, stockyards, and sales offices located in Riyadh, Dam- mam, Jeddah & other cities in KSA and variety of products are all offered for sales & distribution. They have become points of rapid distribution for many hundreds products of Avonite® acrylic solid surface including the accessories starting from the Avonite® Sinks and Lavatories, Avonite® Joint Adhesive.

With 65 striking colors in the range, Avonite® is the only product in the solid sur- face market made with a double-belt technology and a thermal cure, ensuring a series of benefits including: versatile product width, impeccable color consistency and a better manufacturing precision with narrower thickness tolerance and eco-friendly manufacturing. It is used in architectural and design applications across numerous sectors including hospitality, retail, education, government, transportation, public and living spaces, healthcare and commercial workspace.

On the short-term plan for MASCO Acrylic, plan has been set to start producing the Solid Surface sheets locally. Plant will be located in Dammam. Plant construction has started.

What is Artificial Marble?

Artificial marble is a mixture of high-quality acrylic plastic and alumina trihydrate.

Artificial marble is distinguished from natural marble by several advantages, including the ability to bend the material, as well as being anti-bacterial and also multi-coloured.

Technology

MASCO Acrylic is using the MG Consultant technology and will be the first plant of its kind outside USA & Korea

Product is for use in all building surface applications, main competitive advantage is in the raw material

These technologies and local raw materials supplied by will be used to provide value addition in the local market in terms of di-versifying the national economy and providing job opportunities for citizens by offering new product at competitive prices to local and regional customers. MASCO Acrylic plant is being constructed in Dammam Industrial City. The planned production capacity is 200,000 Sheets per annum. Plant now is under construction and the expected production Start-up date is Q2, 2026.





08.

SPECIALTY CHEMICALS MANUFACTURING

In this section

- 120 Special Products Industry
- 122 Surfactants



SPECIAL PRODUCTS INDUSTRY

MASCO Group with specialty industries arm; MAYDAN INDUSTRY Company which is the project developer & holding company that aims to develop industries and convert them to profitable plants.

Throughout the accumulated experience of its partners, Maydan Industry Company develops projects from Ideas stage to reality. Reliable & trusted partner, Integrity is prime model of work we do. The projects we develop are very promising projects, & built on an established methodology and reliable studies.

We have flexibility in decision making when it comes to when to join & at what percentage of share. Maydan Industry Company follows state of the art methodology to develop projects, which is “Stage Gate Process”.



+316M

SAR

Total Project Value



40K

MT

Annual Chemical Production



+200K

sheets

Annual Acrylic Production

Maydan Industry

Develop industrial projects and turn them into profitable businesses

About Maydan Industry

Reliable & trusted partner, Integrity is prime model of work we do. The projects we develop are very promising projects & built on an established methodology and reliable studies. We have flexibility in decision making when it comes to when to join & at what percentage of share. MID follows state of the art methodology to develop projects , which is “stage Gate” basis.

Maydan Industry is a project developer & ultimately a holding company that aims to develop industries and convert them to profitable plants.

Throughout the accumulated experience of its partners, MASCO Industries (MID) develops projects from Ideas stage to reality.

Ongoing Industrial Projects

MID’s ongoing development projects include:

- Chemical Plant to produce Specialty products.
- Plant to produce solid surface (Artificial Marble).
- Plant to produce recycled rubber material.
- Metal Plant to produce recycled metals.
- Plant to produce refractories.

Maydan Industry Projects:

- MASCO Acrylic Projects
- Surfactants Projects
- Other Projects under development.



Vision:
To be the leading & most valuable specialty & mining projects holding co.



Mission:
Create leading specialty & mining industries while maximizing our values.



Values:
Integrity, Care, Teamwork & Quality Results.



Partners:
Very Careful in selecting partners reaching the best possible shares.



Stage Gate System:
We follow state of the art methodology to develop projects.



Project development:
High revenues & profits with very distinguished competitive advantage.

Surfactants Project

Surfactant Company is a new company produce and sell raw material for the detergent's applications in the Middle East.

Technology

SDC is the first company in the region to use the advanced technology of the German Technology “thyssenkrup” to produce surfactants.

These technologies and local raw materials supplied by Sadara will be used to provide value addition in the local market in terms of di- versifying the national economy and providing job opportunities for citizens by offering new product at competitive prices to local and regional customers.

SDC plant is being constructed in Jubail Industrial City 2 at PlasChem (60,000 Sq. Meter). The planned production capacity is 60,000 MT per annum. Plant now is under construction and the expected production Start-up date is Q3, 2026.

Project Highlights

It is a specialty chemical project to produce Surfactants liquid & powder for, mainly, Detergent applications in the local & regional markets.

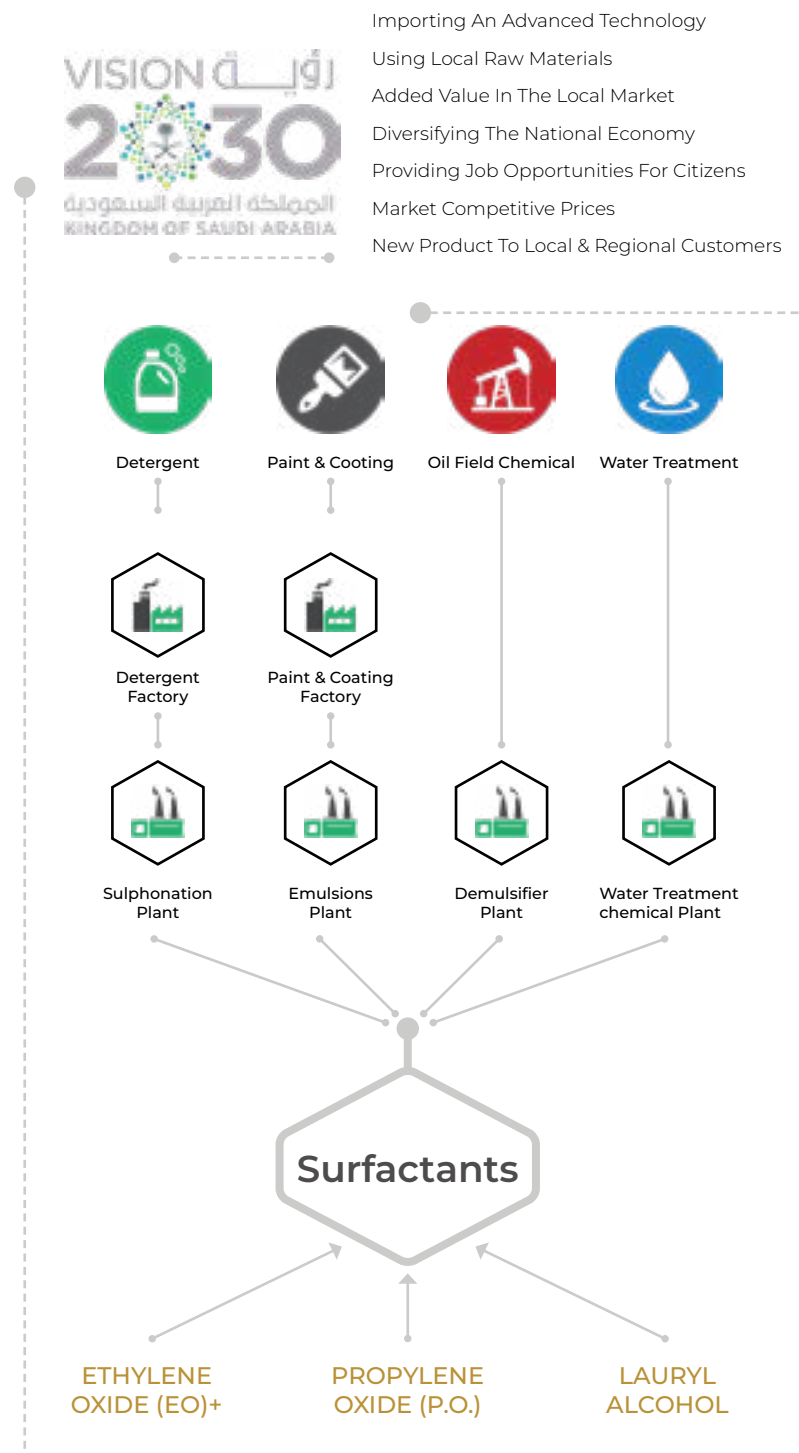
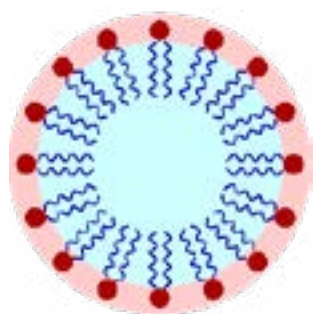
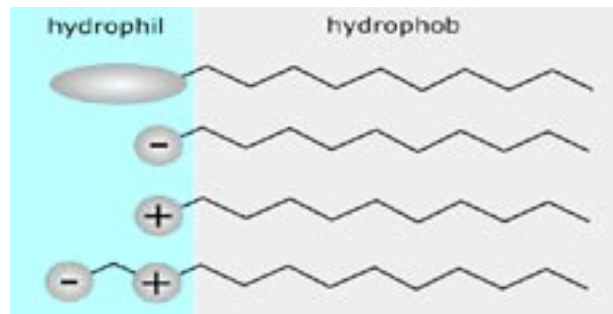
The Project is located in the Plas-Chem Park, next to SADARA complex in Jubail.

The main project driver is to use the Competitive Advantage that is given in the raw material price from SADARA, as to support the local downstream industry in the Kingdom that comes inline with VISION 2030.

What are Surfactants?

Surfactants or **surface active agents** are broadly defined as organic compounds that can enhance cleaning efficiency, emulsifying, wetting, dispersing, solvency, foaming/defoaming and lubricity of water-based compositions.

The main principle of surfactants is having **Hydrophilic – Hydrophobic** mechanism, where water & oil can be separated from each others



Main Products & Applications

(Surfactants derived from Ethylene Oxide, Propylene Oxide, and Lauryl Alcohol — used in detergents, coatings, emulsions, and water treatment.)

NEWS & MEDIA:

Marketing Activities Started

Participation in the main petrochemical exhibitions & conferences

- ME-SPEC – Bahrain.
- Detergents Manufacturing – Jordan.
- Future of Surfactants - Spain.
- ME-SPEC – Bahrain.
- Surfactants Conference – Madrid –Spain



Exhibition & Conference

Participated on Middle East Fine & Specialty Chemicals Conference & Exhibition 2019:

The Middle East's flagship Specialty Chemicals event provides a regional forum for Petrochemical Suppliers, Converters, Original Equipment Manufacturers (OEMs) and potential investors to showcase, network, and share knowledge & experiences across the whole value chain.

The 2nd edition of the Middle East Fine & Specialty Chemicals Conference & Exhibition was held at the Bahrain International Exhibition & Convention Centre on 13th & 14th February 2019 alongside the Ethylene Middle East Technology Conference & Exhibition.



Ground Breaking for SDC Plant

The foundation stone of the Surfactants Detergents Company Plant, which is located in Jubail Industrial City 2, was laid down on Sunday, 27 January 2019.

This simple ceremony was honored by the Chairman and members of the Board of Directors of Surfactants Detergents Company, and the Chairman of the Board of Directors of Sadara Petrochemical Company and its VPs.

This milestone marks the official start of construction activities, reinforcing the partnership between MASCO Group and Sadara Company to advance local chemical manufacturing under Vision 2030.





09.

REAL ESTATE DEVELOPMENT

In this section

- 126** Towers
- 128** Hotels
- 132** Mixed Use
- 138** Offices

TOWERS

Tower buildings represent some of the most sustainable developments worldwide, merging contemporary design with smart growth principles. They combine advanced architecture, eco-friendly features, and premium amenities to set new benchmarks in modern urban living.

Supported by exceptional services and a vision for long-term value, these projects redefine real estate expectations while enriching the way communities live, work, and thrive.



+33K m²

Built up area



+257

No. of Keys



+230M SAR

Total Project Value



Project: Al Swailem Tower Hayatt Regency Hotel

Riyadh, KSA



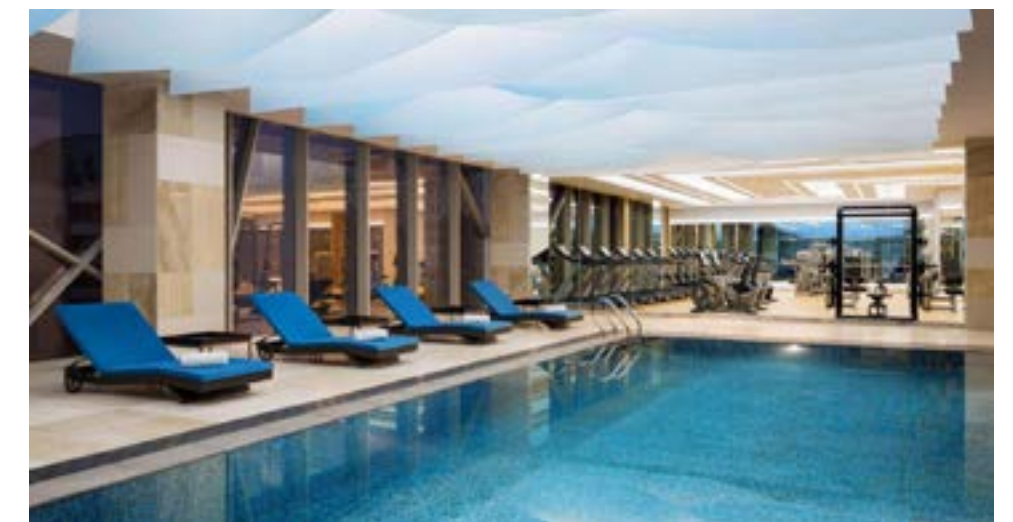
Project: Al Swailem Tower Hayatt Regency Hotel

Riyadh, KSA



Project: Al Swailem Tower Hayatt Regency Hotel

Riyadh, KSA



Project: Al Swailem Tower Hayatt Regency Hotel

Riyadh, KSA

HOTELS

With more than 20 years of expertise, MASCO Hospitality has established itself as a leader in creating long-term value for owners, investors, employees, and communities. Known for exceptional operations, our leadership team has a proven track record in mitigating risks and achieving above-average investment returns.

Beyond operations, MASCO develops internationally branded hotels across Saudi Arabia, expanding the Kingdom's hospitality offerings and contributing to sustainable growth in the sector.



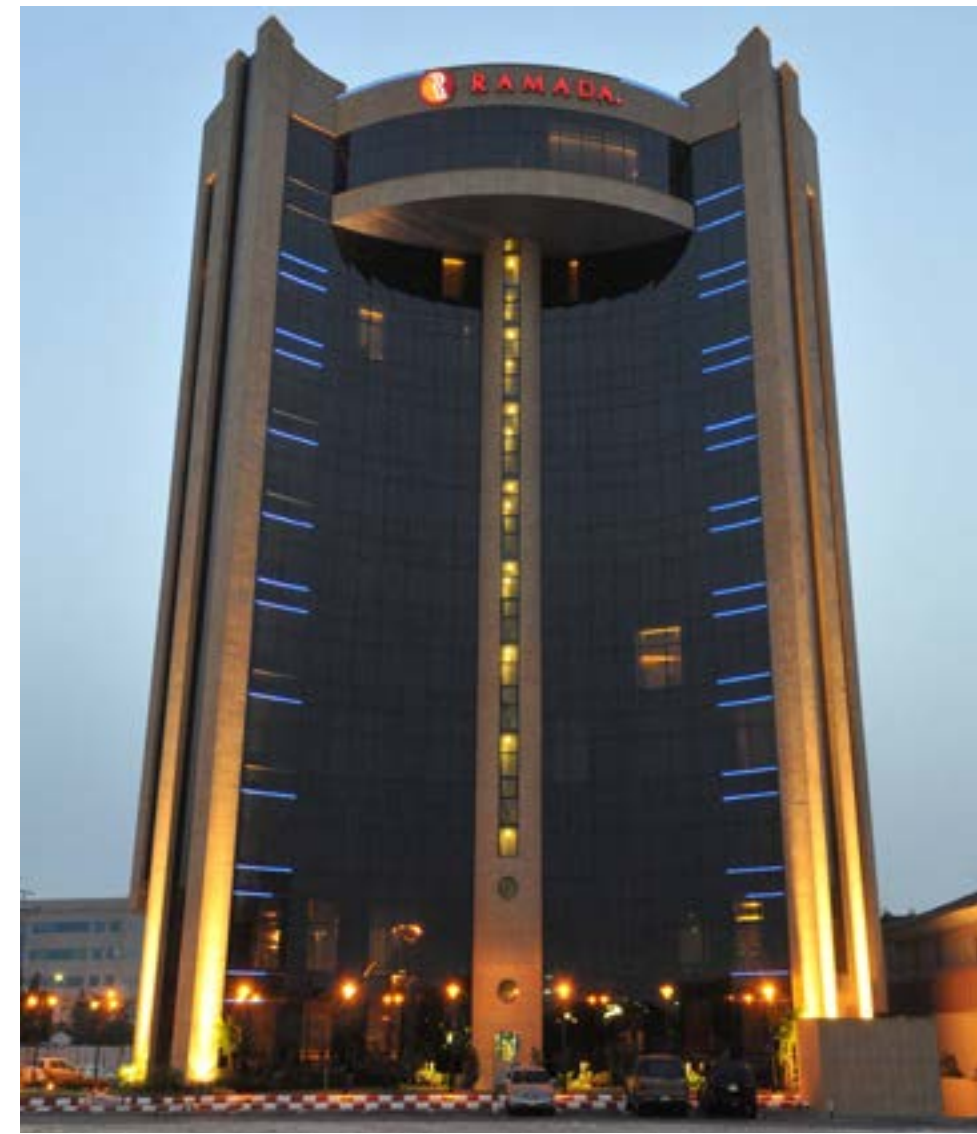
+40K m²
Built up area



+400
No. of Keys



+241M SAR
Total Project Value



Project: Ramada Hotel

AlKhobar, KSA



Project: Ramada Hotel

AlKhobar, KSA



Project: Ramada Hotel

AlKhobar, KSA



Project: Ramada Hotel

AlKhobar, KSA



Project: Ramada Hotel

AlKhobar, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Ramada Hotel AlQassim, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure - Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



Project: Mercure Alkhobar Beach Hotel AlKhobar, KSA



MIXED USE

MASCO believes in creating innovative mixed-use buildings where multiple functions interact and complement each other. Our developments integrate living, working, leisure, and retail spaces to generate vibrant communities.

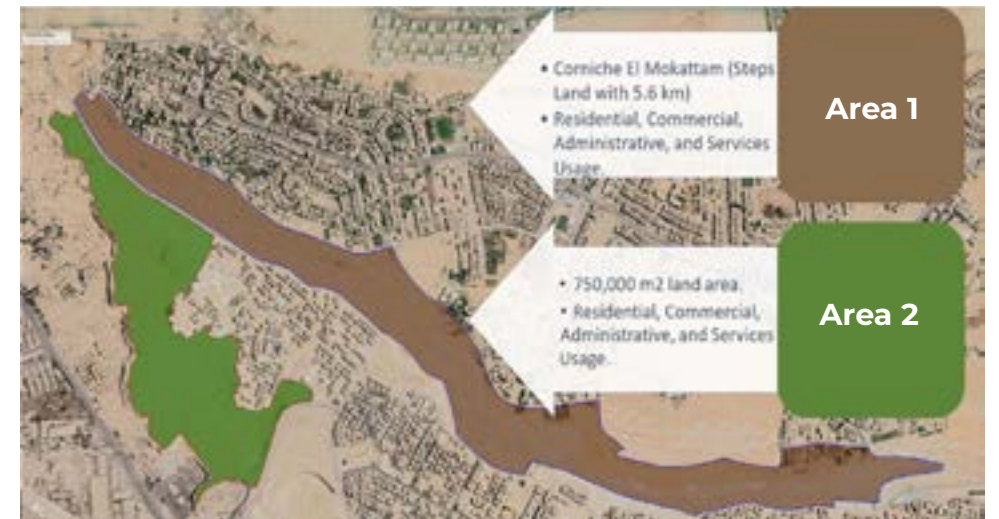
By combining uses in creative and unexpected ways, MASCO's mixed-use projects enhance value for investors and provide residents with dynamic, sustainable environments that enrich both urban life and economic vitality, fostering social connection and long-term community growth.



+7M

m²

Built up area



Project: Corniche El Mokattam

Egypt



Project: Corniche El Mokattam

Egypt



Project: Corniche El Mokattam - Landmark Village

Egypt



Project: Corniche El Mokattam - Market Village & Premium residence

Egypt



Project: Corniche El Mokattam - Guest Village

Egypt



Project: Corniche El Mokattam

Egypt



Project: Corniche El Mokattam - Single Family

Egypt



Project: Corniche El Mokattam - Entertainment Village

Egypt



Project: Corniche El Mokattam - Professional Village

Egypt



Project: Bukayriyah Mall AlBukayriyah, KSA



Project: Bukayriyah Mall AlBukayriyah, KSA



Project: Bukayriyah Mall h Mall AlBukayriyah, KSA



Project: Bukayriyah Mall h Mall AlBukayriyah, KSA



Project: Bukayriyah Mall AlBukayriyah, KSA



Project: Bukayriyah Mall AlBukayriyah, KSA



Project: Hotel & Apartments Dakar Dakar



Project: Hotel & Apartments Dakar Dakar



Project: Hotel & Apartments Dakar Dakar



Project: Hotel & Apartments Dakar Dakar



Project: Hotel & Apartments Dakar Dakar



Project: Hotel & Apartments Dakar Dakar



M A S
PROPERTIES

OFFICES

MASCO develops modern office buildings designed to maximize productivity, well-being, and growth. Our workplaces facilitate business expansion, attract talent, and create inspiring environments for employees.

With a fit-for-purpose approach, we transform traditional office spaces into high-performing commercial assets that deliver long-term value for clients and communities, empowering organizations to thrive and innovate in an ever-evolving business landscape.

 **+300K** m²
Built up area



Project: Office Park KSA



Project: Office Park KSA



Project: Office Park KSA



Project: CNarjis Homes

Riyadh, KSA



Project: CNarjis Homes

Riyadh, KSA



Project: CNarjis Homes

Riyadh, KSA



Project: CNarjis Homes

Riyadh, KSA



Project: CNarjis Homes

Riyadh, KSA



Project: CNarjis Homes

Riyadh, KSA



10.

EMPOWERING COMMUNITIES

In this section

- 144 CSR Overview
- 147 Looking Ahead
- 148 MASCO - Tarmeen Partnership
- 149 MASCO - Al-Bukayriyah Partnership
- 149 MASCO - Housing Support

CSR Projects & Sponsorships

Highlighting MASCO's commitment to social impact and sustainable development across the Kingdom.

Mohammed Al Ali Alswailem Holding Co.

As part of its unwavering commitment to national development & community engagement, Mohammed Ali Alswailem Company (MASCO) has continued to strengthen its role in Corporate Social Responsibility (CSR) through a variety of impactful initiatives & sponsorships throughout the year.

Key CSR Highlights:

Education & Youth Empowerment

MASCO sponsored multiple educational programs and workshops aimed at enhancing skills among Saudi youth, particularly in technical and engineering fields. Scholarships were also provided to outstanding students from underprivileged backgrounds to support their academic journeys.

Environmental Sustainability

The company actively supported environmental campaigns focused on tree planting, waste reduction, and water conservation in partnership with local municipalities and NGOs. These initiatives reflect MASCO's alignment with the Kingdom's Vision 2030 sustainability goals.

Health & Wellness Initiatives

MASCO organized health awareness campaigns and sponsored medical check-up drives in local communities, aiming to improve access to essential healthcare services and raise awareness about healthy living.

Community Development

The company contributed to the development of public infrastructure such as community parks, playgrounds, and sports facilities, enhancing the quality of life in underserved areas.

Cultural & Sports Sponsorships

MASCO proudly sponsored local cultural festivals, sports tournaments, and heritage events, promoting Saudi identity, talent, and unity. These activities help preserve the Kingdom's rich traditions while encouraging active lifestyles.

Strategic Impact

Through these initiatives, MASCO has demonstrated its deep-rooted values of giving back to society, nurturing human capital, and promoting sustainable development. The company's approach to CSR is not just philanthropic but also strategic — aimed at creating shared value for the business and the community alike.



CSR Projects & Sponsorships



"As a responsible corporate Holding, we recognize the profound impact of our actions on society and the environment. Our commitment to social responsibility transcends mere philanthropy; it is a strategic imperative woven into the fabric of our business ethos. Through purpose-driven initiatives and strategic sponsorships, we leverage our resources and expertise to address pressing social and environmental challenges, driving positive change and fostering sustainable development.

By investing in impactful projects that empower communities, promote education, advance healthcare, and protect the environment, we not only fulfill our moral obligation but also create enduring value for society and enhance our brand reputation. As stewards of progress, we remain steadfast in our dedication to making a meaningful difference in the world, one partnership, & project at a time."



Looking Ahead



Beyond the tangible benefits, strategic sponsorships also play a crucial role in building brand equity and reputation. By associating ourselves with reputable partners and supporting meaningful causes, we enhance our brand perception and strengthen customer loyalty.

By consistently delivering on our promises and aligning our actions with our values, we have earned the trust and respect of our stakeholders, further solidifying our reputation as a socially responsible and forward-thinking organization.

As we look ahead, we remain committed to leveraging the power of strategic sponsorships to drive positive change and create lasting value for all stakeholders. By continuing to forge meaningful partnerships, invest in impactful initiatives, & we will not only strengthen our business but also contribute to a more sustainable & equitable future generations to come.

Empowering Communities: MASCO - Tarmeem Partnership

In 2024, MASCO launched a landmark CSR partnership with Tarmeem Charity, committing **SAR 1 M** to uplift underprivileged communities across Saudi Arabia.

This strategic collaboration focused on restoring dignity & creating opportunities through targeted social investment aligned with the Kingdom's Vision 2030.

Through this initiative, MASCO successfully rehabilitated and furnished seven homes across Alhasa, Dammam, and Hafar Albatin, improving the living conditions of more than thirty individuals.

The company also sponsored key employment roles, including Financial Manager, HR Officer, and Recruitment Lead, to enhance local capacity building.



MASCO - Al-Bukayriyah Partnership

The Mohammed Ali Al-Swailem Trading & Contracting Company (MASCO) signed a community participation agreement in Al-Bukayriyah Governorate.

MASCO contributed **SAR 3,600,000** to execute improvement works as part of its commitment to corporate social responsibility and sustainable community impact.



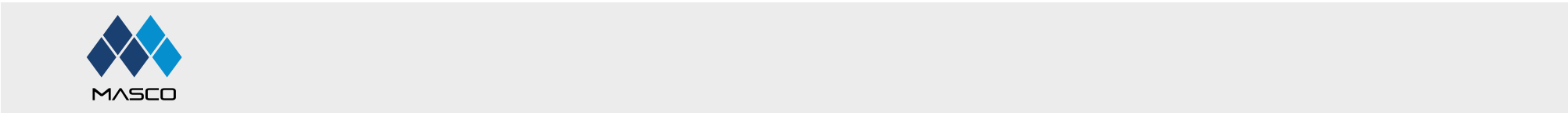
MASCO - Housing Support

Through its ongoing CSR programs, MASCO continues to invest in initiatives that enhance community welfare and improve quality of life across Saudi Arabia.

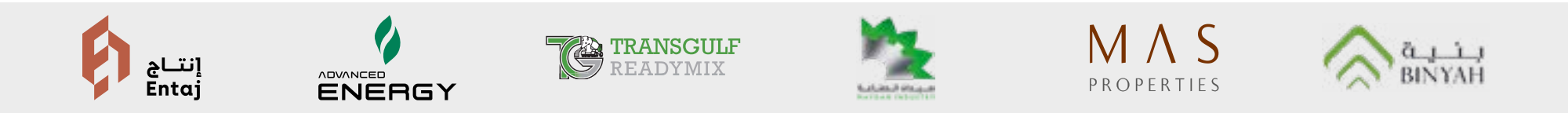
This initiative included the restoration and delivery of a furnished home to a beneficiary family in the city of Al-Taleel, in cooperation with Tarmeem Charity, reaffirming MASCO's commitment to supporting social development and empowering families in need.



MASCO Group Clients



MASCO Partners



CONTACTS



Head Office

Mohammed Ali Alswailem Trading & Contracting Co.

Location: Riyadh - Head office Al Ahsa Street, Al Zahra
P.O. Box 26250 Riyadh 11486
Tel. +966 11 403 1888
Email: info@masco.com.sa
Web. www.masco.com.sa

MASCO Energy Company

Location: Al Khobar - Al Corniche - Al Fardan Tower
Tel. +966 13 804 8370
Email: Info@masco-gc.com.sa
Web. www.masco.com.sa

Advanced Energy Company

Location: Riyadh - Al Ahsa Street, Al Zahra
Tel. +966 11 477 7742
Email: info@aecc.com.sa
Web. www.aecc.com.sa

Transgulf Ready Mix Concrete Co.

Location: Riyadh, Abu Bakr Al Siddiq Branch Road, Al Narjis
Tel. +966 11 464 6070
Email: info@transgulfreadymix.com
Web. www.transgulfreadymix.com

Maydan Industry for Industrial Dev. & Inv. Co.

Location: Riyadh - Al Ahsa Street, Al Zahra
Tel. +966 11 477 7742
Email: info@maydanindustry.com
Web. www.maydanindustry.com

Mohammed Ali Alswailem Properties Co.

Location: Riyadh - Al Ahsa Street, Al Zahra
Tel. +966 11 403 1888
Email: info@masco.com.sa
Web. www.masco.com.sa

SCOPE Properties Company (Egypt)

Location: Building no.D117, The CourtYard, El Sheikh Zayed, Giza
Tel. 17344
Email: info@scope.sa
Web. www.scope.sa

Saudi Real Estate Infrastructure Co. (BINYAH)

Location: Riyadh, Alnada District, Althumama Street
Tel. +966 11 419 0728
Email: info@binyah.com.sa
Web. www.binyah.com.sa

